

Good morning members of the Charter Authority Board.

My name is Ryan Larson, and I am a parent of three children who have been directly affected by ongoing governance and oversight failures at Pinecrest Cadence.

This situation began with my oldest daughter, Aspen, who graduated last year but was directly impacted by the initial misconduct. My middle daughter, Sierra — ranked 11th academically in her class and thriving at Pinecrest — later faced conduct that crossed clear lines. When we sought accountability and reconciliation, the situation escalated in ways we did not anticipate, ultimately forcing her to transfer under an NIAA-granted hardship waiver.

My youngest daughter, Willow, is the remaining child still in this environment, and despite documented harms and foreseeable risks, there is currently no mitigation or support in place.

Over the past ten months, I have submitted multiple structured updates to Pinecrest and the Charter Authority, and through incomplete FERPA and Nevada public-records responses we uncovered governance-level issues including confidentiality breaches, withheld records, and documentation that contradicts administrative claims. The case is complex enough that I had to request metadata simply to understand what was occurring behind the scenes.

As I noted earlier in my Agenda Item 4 comment, I believe the Authority should evaluate whether current oversight mechanisms are sufficient to detect governance failures. In my family's case, I am respectfully asking whether there are any temporary measures or interim safeguards that can be put in place so children are not left to bear the harm while matters are still being investigated. Willow remains in an environment with documented risks and no mitigation, and families need assurance that protections exist even before final determinations are made.

Thank you for your time.

Ryan Larson

My ticket ID is #SCH00001169