

To Director Feiden, Chairwoman Mackedon, and the SPCSA Governing Board,

Battle Born Academy is making ongoing progress toward opening for the 2022-2023 school year, and looks forward to a successful opening on August 8, 2022, with the following highlights on our SPCSA conditions for approval:

Student Recruitment - BBA student recruitment and enrollment has seen a dramatic positive increase over the last month.

- As of the enrollment audit, Battle Born Academy had 38% of our seats fully enrolled and an additional 10% in the application/enrollment pipeline.
- At this point, we have applicants for nearly 95% of our available seats and are beginning waitlists in certain grades.
- Additional families are currently working through the complete enrollment paperwork process.
- BBA continues to bolster these numbers through canvassing, social media advertising, parent information sessions, and more. Our goal from the audit to the first day of school is to close the enrollment gap and recruit 200 more students.
- We have dramatically increased our capacity for this work, hiring a student recruitment coordinator, bringing on an organizing and grassroots outreach consultant, working with a professional student recruitment organization, and hiring a team of part-time, Spanish-speaking folks to work with families individually to ensure we help our families through the process from interest to application to full enrollment.

Grade	Seats Available	Enrolled at Audit	Fully Enrolled 7/25	In Pipeline for Full Enrollment	Remaining Seats	Waitlist
K	55	28	44	24	0	13
1	60	19	27	20	13	0
5	30	12	24	16	0	10
6	60	17	26	30	4	0
Total	205	76	121	90	17	23

Facilities - Battle Born Academy has secured a temporary facility at 4201 E. Bonanza Rd.

- This facility has a Special Use Permit for the school (Secondary, Dec. 2021; Primary, June 2022).
- BBA was cleared for temporary occupancy in mid-July with access for staff and students, except for a small portion of the building that is still under construction and partitioned off accordingly.
- Estimated date of completion of that work is Friday, July 29, 2022 with an updated TCO to follow shortly thereafter.



• BBA is set to operate for the opening of the school year in spaces that do include those currently under construction.

Finances - Battle Born Academy's tentative budget was accepted by the SPCSA in the fall; the final budget was submitted to SPCSA staff and the Department of Education in early June.

 BBA staff and financial partners at Edtec have worked through a number of budget and cash flow scenarios at varying enrollment and staffing levels and have prepared financial plans to remain cash positive and financially responsible as we open and wait for back-pay from the difference in enrollment at the audit and the first day of school/actual enrollment.

SPCSA checklist - BBA has submitted nearly all outstanding items on the SPCSA checklist, with the remainder being audited at the SPCSA walkthrough on July 28, 2022.

Hiring - Battle Born Academy has recruited a team of incredible, highly skilled educators.

- The average teacher on BBA staff has 9 years of previous classroom experience and our group also includes former social workers, a published children's author, a mental health counselor, and an applied behavior therapist.
- BBA staff began summer training and school year preparation on July 18, 2022.

Sincerely,

Kathy Rudd, Principal & Co-Founder Battle Born Academy