

STATE PUBLIC CHARTER SCHOOL AUTHORITY

1749 North Stewart Street Suite 40 Carson City, Nevada 89706-2543 (775) 687-9174 · Fax (775) 687-9113 2080 East Flamingo Road Suite 230 Las Vegas, Nevada 89119-5164 (702) 486-8895 · Fax (702) 486-5543

ACTION MEMORANDUM

TO: SPCSA Board

FROM: Mark Modrcin, Director of Authorizing

SUBJECT: Oasis Academy – Charter Renewal Recommendation

DATE: December 16, 2022

Background and Summary

Oasis Academy (Oasis) has submitted an application to renew its charter contract as the current charter contract expires on June 30, 2023. Oasis is a brick-and-mortar public charter school that currently serves 735 students in Kindergarten through 12th grade at two campuses in Fallon, NV.

After a thorough review of the historical data and charter renewal application, staff recommends that the Authority approve the charter renewal of Oasis for a nine-year term, beginning July 1, 2023.

The Process Related to Renewal Applications and the Standards Under Which an Application for Renewal of a Charter Contract Will be Granted

The first step in the renewal process is the submission of a renewal report by SPCSA staff to the charter school.¹ Specifically, on or before June 30 immediately preceding the final school year prior to expiration of a charter school's charter contract, the SPCSA submits to the governing body a report regarding renewal. The Oasis renewal report was sent to the board chair on June 30, 2022 and can be found within the supporting documentation for the item.

The renewal report summarizes the performance of the charter school under the terms of the charter contract, identifies any deficiencies related to performance of the charter school that might lead to non-renewal of the charter contract, sets for the requirements forth the renewal application, and identifies the criteria that the sponsor will apply in making a determination on the application for renewal. The charter school may submit a response to the renewal report. See NRS 388A.285(1) and (2).

Next, the governing body of the charter school must submit a written notice of intent to submit an application for renewal to the SPCSA 45 days prior to submitting a renewal application. See <u>NAC 388A.415(1)</u>. Oasis submitted its notice of

¹

¹ Charter school regulations provide for an expedited and streamlined renewal process for high-performing charter schools. Generally, charter schools qualifying for expedited renewal review are those charter schools that are consistently rated as four-and five-star schools under the NSPF and have received no notices of concern or notices of breach for academic, organizational or financial performance. See NAC 388A.415(2).

Intent to Renew its charter contract on August 25, 2022 and Oasis' notice of intent to renew can be found along with the supporting documents.

In regard to the renewal application, the window to submit the actual renewal application is October 1 through October 15. See NRS 388A.285(3) and NAC 388A.415(1). The application for renewal must include, without limitation:

- (a) The requirements for the application identified by the sponsor in the performance report prepared by the sponsor;
- (b) A description of the academic, financial and organizational vision and plans for the charter school for the next charter term;
- (c) Any information or data that the governing body of the charter school determines supports the renewal of the charter contract in addition to the information contained in the performance report prepared by the sponsor and any response submitted by the governing body; and
- (d) A description of any improvements to the charter school already undertaken or planned.

See NRS 388A.285(3). Oasis submitted its renewal application, which can be found included with the supporting documents, by the October 15th deadline.

The Oasis renewal application states that the school implements a number of unique design elements while operating as the only rural public charter school offering grades 9-12 in the state. Oasis offers an extended four-day schedule which provides students with additional learning time at the elementary level. The renewal application goes on to note that the school utilizes looping in grades 1-6, meaning students have the same teacher for two years in a row in math and ELA. According to the renewal submission, this model has allowed Oasis to see some of the highest average growth percentiles in the state year after year, especially in the second year of instruction with the same teacher. The elementary school program also utilizes small group remediation in a variety of ways, including through a reading specialist, scheduled small group instruction in Kindergarten and $1^{\rm st}$ grade every day, and lastly, through instructional aides who oversee low level classroom activities daily making it possible for licensed teachers to pull small groups to remediate as necessary.

The renewal application notes that the middle school implements many of the same key design elements as the elementary school, but has a rotational model for instruction rather than looping, whereby students receive instruction from different teachers for core content areas. Oasis teaches Nevada's social studies standards through project-based learning with teachers at each grade level write their own projects based on the Buck Institute of Education project design criteria. Various enrichment classes and extracurricular activities are also offered for these grades.

Lastly, the Oasis high school also offers an extended day for students while also requiring ninth and tenth grade students to take one dual-enrollment course each semester. Beginning in their junior year, the renewal application notes that the majority of students take their classes at Western Nevada College. Electives and extracurriculars are also available to all high school students as described in the application.

Decisions to renew a charter school contract or deny a renewal application are made and based upon the Nevada's charter school statutes and regulations related to charter school renewal (see <u>NRS 388A.285</u>) and the collective record of a school's academic, financial, organizational, findings from the site evaluation process, and all data and information provided by the Department of Education.

Note that no factor may be given more weight than the academic performance of pupils at the charter school, and the academic performance of the charter school is the touchstone of any renewal decision. See <u>NAC 388A.415(10)(b)</u>.

In making its recommendation to the Authority regarding a renewal application, SPCSA staff considers the past performance of the charter school, including information contained in the application for renewal, any site evaluations, academic achievement of pupils, and any other information that is determined to be relevant to whether the charter contract should be renewed, including financial and organizational performance. See NAC 388A.415(9).

When determining whether to grant an application for renewal of a charter contract, the Authority Board considers the foregoing factors, any other information that the Authority Board determines is relevant to whether the charter contract

should be renewed. The Authority Board will consider the "totality of the evidence" presented to it when making a renewal decision. See <u>NAC 388A.415(9)</u>. Again, as stated above, no factor is to be given more weight than the academic performance of pupils at the charter school.² See <u>NAC 388A.415(10)(b)</u>.

At its sole discretion, the Authority Board may renew a charter contract for a term of three (3) to ten (10) years, or, alternatively, deny the renewal application. See NRS 388A.285(6) and NAC 388A.415(11). Note that a variable term length upon renewal was discretion afforded to the Authority under Senate Bill 451 during the 2019 Legislative Session and is now codified in NRS 388A.285(6).

The Authority Board may accept or reject, in whole or part, the recommendation of the Executive Director. See <u>NAC 388A.415(10)(a)</u>. See <u>NAC 388A.415(11)(b) and (c)</u>.

Alternatively, the Authority Board may deny the renewal application for the purpose of reconstituting the governing body of the charter school pursuant to NRS 388A.330 and assigning the charter contract to a charter management organization or a new governing body which may include, without limitation, the governing body of another charter school or a governing body assembled by the Executive Director; deny the renewal application for the purpose of restarting the charter school and issuing a new charter contract pursuant to NRS 388A.300 to a charter management organization or a new governing body, including, without limitation, the governing body of another charter school, which will inherit any assets of the charter school which remain following dissolution; or deny the renewal of a charter contract for the purpose of closing the charter school. See NAC 388A.415(11)(d),(e) and (f).

Analysis

Academics

Oasis currently operates out of two campuses, both in Fallon, NV, as the high school operates programming at Western Nevada College campus near the school's main campus. Oasis has received NSPF ratings over the course of the charter term for its elementary, middle and high school. All NSPF ratings indicate performance over the current charter term that has consistently exceeded academic performance expectations as described under the NSPF. The Oasis elementary school program earned a 3-star rating according to the 2017 – 2018 NSPF ratings. As noted in the NSPF guidance document, a 3-star rating identifies an adequate school that has met the state's standard for performance. The all-students group has met expectations for academic achievement or growth. The Oasis elementary school program improved according to the 2018 – 2019 NSPF ratings and each year thereafter when ratings have been issued, earning a 5-star rating in 2018 - 2019. A 5-star school demonstrates superior academic performance and growth with no opportunity gaps according to the NSPF guidance document. The school does not fail to meet expectations for any group on any indicator. These schools are recognized for distinguished performance. As a result of this consistent performance over the current charter term, the Authority has not issued any Notices to the Oasis elementary school program.

The Oasis middle school program has also exhibited consistently high performance as measured by the NSPF over the current charter term, earning at least a 5-star rating under the NSPF each year the school has qualified for a rating.

Lastly, the Oasis high school program has also earned 5-star ratings according to the NSPF each year that ratings have been issued over the course of the current charter term. According to the NSPF guidance document, a 5-star high school rating recognizes a superior school that exceeds expectations for all students and subgroups on every indicator category with little or no exception. A 5-star school demonstrates superior academic performance and a superior graduation rate. The school does not fail to meet expectations for any group on any indicator. It should be noted that throughout the charter term, Oasis has had a four-year graduation rate of 95% or higher as validated by the Nevada Department of Education.

² See <u>NAC 388A.415(10)</u>. With regard to a second renewal, the Authority is required to place an even greater weight on academic performance than was assigned to it on the first renewal.

Class of	Percent of Students Graduating in Four Years
2017 - 2018	>95.0%
2018 - 2019	>95.0%
2019 - 2020	>95.0%
2020 - 2021	>95.0%
2021 - 2022	>95.0%

As the Authority is aware, NSPF school ratings and accountability for the 2019 – 2020 and 2020 – 2021 school years have been carried over from the 2018 – 2019 reporting year. Star ratings were not calculated for the 2021 – 2022 school year due to lack of data brought on by the COVID-19 pandemic as approved by the U.S. Department of Education³, but the Nevada Department of Education published index scores⁴. The Oasis elementary program earned an index score of 75.0, the middle school program earned an index score of 81.6, and the high school program earned an index score of 95.0. In a typical year when star ratings are issued, the elementary school index score would be equivalent to a four-star rating while the index scores for both of the middle and high schools would be equivalent to five-star ratings.

The NSPF results for this current charter term are summarized and provided in the table below:

School Year	NSPF Rating
2021 - 20225	- Elementary: 75.0
	- Middle: 81.6
	- High: 95.0
$2020 - 2021^6$	- Elementary: 5 – stars
	- Middle: 5 – stars
	- High: 5 – stars
$2019 - 2020^7$	- Elementary: 5 – stars
	- Middle: 5 – stars
	- High: 5 – stars
2018 - 2019	- Elementary: 5 – stars
	- Middle: 5 – stars
	- High: 5 – stars
2017 – 2018	- Elementary: 3 – stars
	- Middle: 5 – stars
	- High: 5 – stars

³ Page 72 of the NSPF technical guide:

http://nevadareportcard.nv.gov/DI/MoreDownload?filename=Nevada%20School%20Performance%20Framework%20Manual%2020 21-22%20School%20Year.pdf

⁴ According to the NSPF technical guide released by the Nevada Department of Education, star ratings were not calculated for the 2021 – 2022 school year in accordance with flexibility offered in the U.S. Department of Education's addendum to Nevada's consolidated state plan due to COVID-19. Star ratings will resume in 2023.

⁵ According to the NSPF technical guide released by the Nevada Department of Education, star ratings were not calculated for the 2021 – 2022 school year in accordance with flexibility offered in the U.S. Department of Education's addendum to Nevada's consolidated state plan due to COVID-19. Star ratings will resume in 2023.

⁶ Due to COVID-19, the Nevada Department of Education (NDE) applied for and was granted a 2020-21 school year waiver from the U.S. Department of Education for certain requirements established by the Every Student Succeeds Act (ESSA). Nevada statewide assessments were administered in the 2020-21 school year, but the NDE did not calculate new Nevada School Performance Framework (NSPF) school ratings for the 2020-21 school year.

⁷Due to COVID-19, the Nevada Department of Education (NDE) applied for and was granted a 2019 – 20 school year waiver from the US Department of Education for certain assessment, accountability, school identification, and reporting requirements established by the Every Student Succeeds Act (ESSA). Accordingly, for the 2019 – 20 school year, Nevada statewide assessments were not administered and the NDE did not calculate Nevada School Performance Framework (NSPF) school ratings.

The Authority adopted its own Academic Performance Framework in 2019⁸. Results for Oasis during the 2021 – 2022 can be found below.

Campus	2021-22 SPCSA Academic	2021-22 SPCSA Academic
	Framework Score	Framework Rating
Elementary	79.0	Meets Standard
Middle	82.9	Exceeds Standard
High	92.0	Exceeds Standard

Organizational

The current iteration of the SPCSA's Organizational Performance Framework was adopted by the Authority in the summer of 2019. The school earned 100 points under the 2020 Organizational Performance Framework as approved by the Authority on November 6, 2020, and earned 100 points under the 2021 Organizational Performance Framework as approved by the Authority on January 28, 2022. SPCSA staff have not noted any substantial organizational performance concerns during the 2022 – 2023 school year.

SPCSA Organizational Framework Findings

2021 - 2022	To be reported in December 2022
2020 - 2021	Meets the Standard (100/100 points)
2019 - 2020	Meets the Standard (100/100 points)
2018 – 2019	No organizational performance concerns identified
2017 – 2018	No organizational performance concerns identified

Financial

In 2018, the Authority requested that the SPCSA Financial Framework be modified so as to be better assess the financial health of sponsored schools. The revised SPCSA Financial Framework was approved on January 18, 2019, with results for FY20 approved by the Authority in January 2021. Oasis met performance standards for FY20 as the school earned a 'Meets Standard' rating under all seven of the reported indicators within the framework for that fiscal year. For FY21, Oasis again demonstrated exemplary performance, earning a 'Meets Standard' rating under all seven of the reported indicators for the second consecutive year.

SPCSA Financial Framework Findings

2021 - 2022	To be reported in January 2023							
2020 - 2021	Meets the Standard							
2019 - 2020	Meets the Standard							
2018 – 2019	No financial performance concerns identified							
2017 - 2018	No financial performance concerns identified							

Recommendation: Renew Oasis Academy for a 9-year term

As described above, Oasis has consistently exhibited strong academic performance over the charter term, earning a 5-star rating for both the elementary and middle school program in nearly every year ratings have been issued. The only exception to this was a 3-star rating earned by the elementary school program during the 2017 – 2018 school year. All three programs – elementary, middle and high – have historically exceeded performance expectations according to the NSPF. These levels of performance were reaffirmed by the 2021 – 2022 SPCSA Academic Performance Framework ratings as well as the index scores issued by the Nevada Department of Education for the 2021 – 2022 school year.

⁸ Despite being adopted in 2019, results under the SPCSA Academic performance Framework were not adopted for the 2019 – 2020 and 2020 – 2021 school years due to the COVID-19 pandemic and the lack of NSPF scores. 2021 – 2022 was the first academic year with reported scores.

Oasis has not exhibited any major organizational of financial performance concerns over the course of the current charter term.

Ultimately, because the academic performance of Oasis has been consistently at or above expected performance levels, throughout the current charter term, SPCSA staff recommends that the Authority renew Oasis for a nine-year term, beginning July 1, 2023. The new term would be subject to the enrollment caps outlined below.

	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32			
	Enrollment Caps ⁹											
Oasis	800	825	850	875	875	875	875	875	875			
Grades Served (all campuses)	K-12	K-12	K-12	K-12	K-12	K-12	K-12	K-12	K-12			

Proposed Motion

Approve the Oasis Academy for a nine-year term beginning July 1, 2023 and the enrollment caps as outlined above in the recommendation memo. In the event of academic, financial or organizational underperformance the Authority may impose additional oversight.

⁹ The Authority approved Oasis to add one additional section of grades K – 8, growing by one grade level per year, at its meeting on July 26, 2019. As such, the school is already approved to increase it's cap to 875 by the 2026 – 2027 school year should the school be renewed.

Appendix: School Demographics since 2017¹⁰

Oasis Academy

Year	Total Enrollment	A	В	C	Н	I	M	P	IEP	ELL	FRL
17-18	572	3.4%	1.5%	75.0%	11.7%	4.1%	3.4%	0.5%	9.7%	<5.0%	14.1%
18-19	612	3.7%	1.4%	72.8%	13.8%	3.7%	3.7%	0.4%	9.8%	<5.0%	19.9%
19-20	639	3.2%	1.2%	70.2%	16.4%	3.2%	5.0%	0.4%	10.0%	<5.0%	22.6%
20-21	694	2.5%	1.7%	68.1%	18.7%	3.1%	5.3%	0.2%	11.6%	<5.0%	26.9%
21-22	714	2.2%	2.3%	65.6%	20.0%	2.2%	7.1%	0.2%	11.7%	<5.0%	28.4%
22-23	735	2.3%	1.2%	66.1%	20.0%	1.6%	8.5%	0.1%	11.0%	<5.0%	32.7%

A - Asian

B – Black/African American

C - Caucasian/White

H - Hispanic/Latino

I – American Indian/Alaskan Native

M – Two or More Races

P – Pacific Islander

IEP – Individualized Education Program – A student with a disability/special education student

ELL – English Language Learner

FRL – A student who qualifies for Free or Reduced-Price Lunch

To protect student privacy, rates associated with IEP, ELL, and FRL populations less than 10 students are displayed with an asterisk (*), and extreme values less than 5 or greater than 95 percent are shown as <5 and >95, respectively. N/A indicates the population did not exist.

¹⁰ Enrollment as of Validation Day each year (October 1).