expenditures during a five year time period. The workbook is designed to serve as a simplified guideline for recording your projected revenues and expenditures through both the 'School Inputs' and 'Technology \& Equipment Inputs' tabs in this Microsoft Excel workbook. Please note that this is a protected workbook and data should only be entered into the unprotected cells (yellow cells). To maximize the usage of the Financial Plan Workbook, please familiarize yourself with the following general instructions prior to data entry.

## School Inputs

The 'School Inputs' tab will be utilized as a place for data entry regarding your charter school's revenue assumptions along with any compensation, benefits and general expense assumptions. Data entry will begin in the revenue assumptions section. Note that FTE stands for Full-Time Equivalent. If this term is unfamiliar, please consult with an individual experienced in budgeting and pupil accounting. If your budget plans include staff less than full time please contact the State Public Charter School Authority to adjust formulas in this budget tool.

## Revenue Assumptions

1. Please enter a Base Year into 'H2'. Additionally, please enter the appropriate school years in cells H5 through N5 as well as H6 through N6.
2. Next, be sure to enter your projected student enrollment in the enrollment section. This section caputres the number of students by grade level (Rows 7-21) and by school year (Columns H-N).
3. In cells 124 through N25, please enter your school's percentage of Title 1 students. Similarly, in cells I24 through N24, enter your institution's percentage of special education students.
county where the school is located (Cell F37). If the school will be multi-district (e.g. a virtual school), the applicant must enter an estimated number of students per county in the County DSA tab to generate an appropriate figure. A conservative assumption would be to assume 100 percent of students are from the county with the lowest DSA.
4. The Inflation Adjuster in 'F28' is designed to account for any increases in the cost of labor and expenses over time. Please be sure to enter a cost of inflation in this cell. An inflation rate of 1.03 is a good rule of thumb for 6. Enter your Title 1, IDEA (cost per SPED student) and school level fundraising income per student. Each of these entries will automatically calculate the revenue line items for BEP, Title 1, IDEA and school level funding.
5. Any remaining revenue entries can be manually accounted for in the following subgroups:
```
Charter Start-Up Funds (H46-N46)
Other Start-Up Grant Funds (H47-N47)
Student Fees (H49-N49)
Investment Income (H50-N50)
Private fundraising (foundations, corporate) (H51-N51)
Private Fundraising (H52-N52)
```


## Staffing and Compensation Assumptions

The staffing and compensation assumptions section will require input data on not only the charter school's staffing levels and average salaries, but it will also require the preparer to provide benefits data in order to provide the charter school with realistic financial projections. Please follow the instructions below:

1. Enter the average medical benefits for employees with both single and family coverage into cells 'F62' and 'F63'
2. Second, enter the school's percentage of coverage in 'F64'.
3. In 'F65', enter the assumed percentage of employees choosing single for their health benefits.
4. In cells F67 through F70, enter the percentage of your employee's salaries that will be allocated to FICA, State Retirement for Certified Employees, State Retirement for Non-Certified Employees and Life Insurance.
5. Next, enter any per-employee expenses associated with GASB 45 and Unemployment Insurance in 'F71' and 'F7
6. Payroll services are accounted for as a dollar value on a per employee/per month basis in 'F74'.
7. Any bonuses should be accounted for in 'F75', which is calculated as a percentage of salaried employees.
8. The information requested in cells F83 through F86 serve as drivers for some of your charter school's general expenses. Therefore, be sure to enter your school's instructional days per year (required) as well as the Saturday schools per year, contractors required for Saturday school and price per contractor (if necessary).
administrators such as the School Director should be entered into the Administrator section. The positions, salaries and staffing levels in this section are marked for input, so feel free to adjust the position levels, salaries and staffing levels as your charter school finds necessary. Please note that each line represents one position, 10. Part-Time employees are considered in a less cumbersome fashion. Simply enter the average salary for each respective position and enter the number of employees per year.
9. Lastly, the salaries and staffing levels work in unison with the inputs you entered to get to the total salary and benefits for your charter school. Feel free to adjust any of the staffing and compensation inputs to either decrease or increase your school's total compensation.

## General Operating Expense Assumptions

The general operating expense assumptions section houses the majority of the expenditures that are necessary to operate your charter school.

1. This section is extremely user-friendly in terms of data entry. Each general operating expense line item is tied to a driver, i.e. per year or per student. The driver is then multiplied by the dollar value that was entered, which results in the amount of that expense line item for the given year.
2. The Contracted Services section should be completed in the same manner. Here the driver is per year, therefore any annual audits or legal services need to be calculated on an annual basis.

## Technology and Equipment Inputs

The technology and equipment assumptions section is used to record any expenses related to technology and equipment usage at your charter school.

1. Similar to the general operating expense assumptions, these expense line items are tied to a driver. Simply enter a value into the input cell and the driver is then multiplied by the dollar value that was entered, which results in the amount of that technology/equipment expense line item for the given year.

## CHARTER SCHOOL BUDGET

LEGACY TRADITIONAL SCHOOLS - CADENCE

| REVENUE ASSUMPTIONS |  |  | PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
|  |  |  | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 |
| Number of grade levels |  |  | 0 | 9 | 9 | 9 | 9 | 9 | 9 |
| Number of classrooms |  |  | 0 | 42 | 42 | 42 | 42 | 42 | 42 |
| K |  |  | 0 | 150 | 150 | 150 | 150 | 150 | 150 |
| 1 st |  |  | 0 | 150 | 150 | 150 | 150 | 150 | 150 |
| 2nd |  |  | 0 | 150 | 150 | 150 | 150 | 150 | 150 |
| 3rd |  |  |  | 150 | 150 | 150 | 150 | 150 | 150 |
| 4th |  |  | 0 | 150 | 150 | 150 | 150 | 150 | 150 |
| 5th |  |  | 0 | 150 | 150 | 150 | 150 | 150 | 150 |
| 6th |  |  | 0 | 120 | 120 | 120 | 120 | 120 | 120 |
| 7h |  |  | 0 | 90 | 90 | 90 | 90 | 90 | 90 |
| 8th |  |  | 0 | 90 | 90 | 90 | 90 | 90 | 90 |
| 9th |  |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 10th |  |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 11th |  |  | O | 0 | 0 | , | 0 | 0 | 0 |
| 12th |  |  |  | 0 | 0 |  | 0 | 0 | 0 |
| Total Student Enrollment |  |  | 01200 |  | 1200 | 1200 | 1200 | 1200 | 1200 |
| Title I (\% of student body) <br> Special Education (\% of student body) |  |  | 0\% | 30\% | 30\% | 30\% | 30\% | 30\% | 30\% |
|  |  |  | 0\% | 10\% | 10\% | 10\% | 10\% | 10\% | 10\% |
| Total Distributive School Account (funding per student) Inflation adjustor Special Education Weighted Funding | \$6,600 | Base year |  |  |  |  |  |  |  |
|  | 1.02 |  |  |  |  |  |  |  |  |
|  | Special Education Weighted Funding | Per student |  |  |  |  |  |  |  |
| Title I | \$0 | Per student |  |  |  |  |  |  |  |
|  | \$0 | Per SPED student |  |  |  |  |  |  |  |
| IDEA <br> Breakfast Program -- Federal Reimbursement | no | "yes" or "no" |  |  |  |  |  |  |  |
| Breakfast Program -- Federal Reimbursement | \$0 | Per student per day |  |  |  |  |  |  |  |
| Lunch Program | \$0 | Per student per day |  |  |  |  |  |  |  |
| School level fundraising | \$0 | Per student |  |  |  |  |  |  |  |
| County where school is located | Clark |  |  |  |  |  |  |  |  |
| DSA Funding |  |  | \$0 | \$7,920,248 | \$8,078,653 | \$8,240,226 | \$8,405,031 | \$8,573,131 | \$8,744,594 |
| DSA Sponsorship Fee |  |  | \$0 | -\$118,804 | -\$121,180 | -\$123,603 | -\$126,075 | -\$128,597 | - \$131,169 |
| Title I |  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Federal Breakfast Program |  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Federal Lunch Program |  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| IDEA |  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| State Special Education Funding |  |  | \$0 | \$63,960 | \$63,960 | \$63,960 | \$63,960 | \$63,960 | \$63,960 |
| Charter start-up funds (Federal R\&E already awarded to operator--not SEA grant) |  |  |  |  |  |  |  |  |  |
| Other start-up grant funds |  |  |  |  |  |  |  |  |  |
| School level fundraising |  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Student fees |  |  | \$0 | \$320,000 | \$320,000 | \$320,000 | \$320,000 | \$320,000 | \$320,000 |
| Investment Income |  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Private fundraising (foundations, corporate) |  |  | \$350,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 |
|  |  |  | \$0 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 |
| Private fundraisingTOTAL REVENUE |  |  | \$350,000 | \$8,205,405 | \$8,361,433 | \$8,520,583 | \$8,682,915 | \$8,848,494 | \$9,017,385 |


Special Education and ELL Teachers

| SPED | 2018 | $\$ 52,000.00$ |
| :--- | :---: | :---: |
| SPED | 2018 | $\$ 50,000.00$ |
| SPED- SLPA | 2018 | $\$ 37,000.00$ |
| Psychologist | 2018 | $\$ 7,000.00$ |
| SPED - SLP | 2018 | $\$ 68,000.00$ |
| SPED | 2018 | $\$ 52,000.00$ |
| SPED Paraprofessional | 2018 | $\$ 21,000.00$ |
| SPED Paraprofessional | 2018 | $\$ 18,500.00$ |
| SPED Paraprofessional | 2018 | $\$ 18,500.00$ |
|  | N/A |  |
|  | N/A |  |
|  | N/A |  |
|  | N/A |  |
|  | N/A |  |
|  | N/A |  |
|  | N/A |  |
|  | N/A |  |
|  | N/A |  |
|  | N/A |  |
|  | N/A |  |

Total Special Education/ELL Teachers

Start Year (Input year or "NA")


| PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|  |  |  |  |  |  |  |
| 0.00 | 9.00 | 9.00 | 9.00 | 9.00 | 9.00 | 9.00 |

FTE Count

|  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
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|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
|  |  |  |  |  |  |  |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 |  |  |  |  |  |  |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |  |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|  | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| 0.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
|  |  |  |  |  |  |  |

[INSERT School Name]


| $\mathbf{5}$ | General | Grade Level Assistant |
| :---: | :---: | :--- |
| $\mathbf{5}$ | General | Grade Level Assistant |
| $\mathbf{5}$ | General | Grade Level Assistant |
| $\mathbf{5}$ | General | Grade Level Assistant |
| $\mathbf{5}$ | General | Grade Level Assistant |


| 6 | General | Grade Level Teacher |
| :---: | :---: | :---: |
| 6 | General | Grade Level Teacher |
| 6 | General | Grade Level Teacher |
| 6 | General | Grade Level Teacher |
| 6 | General | Grade Level Teacher |
| 6 | General | Grade Level Teacher |


| JH | Math | Grade Level Teacher |
| :---: | :---: | :--- |
| JH | Spanish | Grade Level Teacher |
| JH | Art | Grade Level Teacher |
| JH | Literature | Grade Level Teacher |
| JH | Literature | Grade Level Teacher |



| K | Kindergarten | Grade Level Teacher |
| :---: | :---: | :---: |
| K | Kindergarten | Grade Level Teacher |
| K | Kindergarten | Grade Level Teacher |
| K | Kindergarten | Grade Level Teacher |
| K | Kindergarten | Grade Level Teacher |


|  |  | Grade Level Teacher |
| :--- | :--- | :--- |
|  | Grade Level Teacher |  |
|  | Grade Level Teacher |  |
|  | Grade Level Teacher |  |
|  | Grade Level Teacher |  |



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[INSERT School Name]

Grade Level Assistant
Grade Level Assistant
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Grade Level Teacher
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Grade Level Assistant
Grade Level Assistant
Grade Level Assistant
Grade Level Assistant
Grade Level Assistant
Grade Level Teacher

| PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$0 | \$27,000 | \$27,540 | \$28,091 | \$28,653 | \$29,226 | \$29,810 |
| \$0 | \$27,000 | \$27,540 | \$28,091 | \$28,653 | \$29,226 | \$29,810 |
| \$0 | \$16,000 | \$16,320 | \$16,646 | \$16,979 | \$17,319 | \$17,665 |
| \$0 | \$16,000 | \$16,320 | \$16,646 | \$16,979 | \$17,319 | \$17,665 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$50,000 | \$51,000 | \$52,020 | \$53,060 | \$54,122 | \$55,204 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$46,000 | \$46,920 | \$47,858 | \$48,816 | \$49,792 | \$50,788 |
| \$0 | \$19,000 | \$19,380 | \$19,768 | \$20,163 | \$20,566 | \$20,978 |
| \$0 | \$19,000 | \$19,380 | \$19,768 | \$20,163 | \$20,566 | \$20,978 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$49,000 | \$49,980 | \$50,980 | \$51,999 | \$53,039 | \$54,100 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$50,000 | \$51,000 | \$52,020 | \$53,060 | \$54,122 | \$55,204 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,250 | \$48,195 | \$49,159 | \$50,142 | \$51,145 | \$52,168 |
| \$0 | \$50,000 | \$51,000 | \$52,020 | \$53,060 | \$54,122 | \$55,204 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$50,000 | \$51,000 | \$52,020 | \$53,060 | \$54,122 | \$55,204 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$49,000 | \$49,980 | \$50,980 | \$51,999 | \$53,039 | \$54,100 |
| \$0 | \$49,000 | \$49,980 | \$50,980 | \$51,999 | \$53,039 | \$54,100 |
| \$0 | \$47,500 | \$48,450 | \$49,419 | \$50,407 | \$51,416 | \$52,444 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$49,000 | \$49,980 | \$50,980 | \$51,999 | \$53,039 | \$54,100 |
| \$0 | \$49,000 | \$49,980 | \$50,980 | \$51,999 | \$53,039 | \$54,100 |

[INSERT School Name]
Grade Level Teacher
Grade Level Teacher
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Grade Level Teacher
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Grade Level Teacher
Grade Level Teacher
Grade Level Teacher
Grade Level Teacher
Grade Level Teacher
Grade Level Teacher
Grade Level Teacher
Grade Level Teacher
Grade Level Teacher
Grade Level Teacher
Grade Level Teacher
Grade Level Teacher
Grade Level Teacher
Total Grade Level Teacher Salaries

| PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$46,000 | \$46,920 | \$47,858 | \$48,816 | \$49,792 | \$50,788 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$47,000 | \$47,940 | \$48,899 | \$49,877 | \$50,874 | \$51,892 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$2,543,750 | \$2,594,625 | \$2,646,518 | \$2,699,448 | \$2,753,437 | \$2,808,506 |

Administrators
Superintenden
Principal
Instructional Coach
Assistant Prin

## Office Staff

Registrar
Secretary
Health Assistant

Total Administrators and Office Staff
Special Education and ELL Teachers
SPED
SPED- SLPA
Psychologist
SPED - SLP
SPED
SPED Paraprofessional
SPED Paraprofessiona
SPED Paraprofessiona

|  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\$ 6,537$ | $\$ 6,667$ | $\$ 6,801$ | $\$ 6,937$ | $\$ 7,075$ | $\$ 7,217$ | $\$ 7,361$ |
| $\$ 6,537$ | $\$ 6,667$ | $\$ 6,801$ | $\$ 6,937$ | $\$ 7,075$ | $\$ 7,217$ | $\$ 7,361$ |
| $\$ 0$ | $\$ 6,667$ | $\$ 6,801$ | $\$ 6,937$ | $\$ 7,075$ | $\$ 7,217$ | $\$ 7,361$ |
| $\$ 0$ | $\$ 6,667$ | $\$ 6,801$ | $\$ 6,937$ | $\$ 7,075$ | $\$ 7,217$ | $\$ 7,361$ |
| $\$ 0$ | $\$ 6,667$ | $\$ 6,801$ | $\$ 6,937$ | $\$ 7,075$ | $\$ 7,217$ | $\$ 7,361$ |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| $\$ 6,537$ | $\$ 6,667$ | $\$ 6,801$ | $\$ 6,937$ | $\$ 7,075$ | $\$ 7,217$ | $\$ 7,361$ |
| $\$ 0$ | $\$ 6,667$ | $\$ 6,801$ | $\$ 6,937$ | $\$ 7,075$ | $\$ 7,217$ | $\$ 7,361$ |
| $\$ 0$ | $\$ 6,667$ | $\$ 6,801$ | $\$ 6,937$ | $\$ 7,075$ | $\$ 7,217$ | $\$ 7,361$ |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| $\$ 19,610$ | $\$ 53,338$ | $\$ 54,405$ | $\$ 55,493$ | $\$ 56,603$ | $\$ 57,735$ | $\$ 58,890$ |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| $\$ 0$ | $\$ 6,667$ | $\$ 6,801$ | $\$ 6,937$ | $\$ 7,075$ | $\$ 7,217$ | $\$ 7,361$ |
| $\$ 0$ | $\$ 6667$ | $\$ 6,801$ | $\$ 6,937$ | $\$ 7,075$ | $\$ 7,217$ | $\$ 7,361$ |
| $\$ 0$ | $\$ 6,667$ | $\$ 6,801$ | $\$ 6,937$ | $\$ 7,075$ | $\$ 7,217$ | $\$ 7,361$ |
| $\$ 0$ | $\$ 6,667$ | $\$ 6,801$ | $\$ 6,937$ | $\$ 7,075$ | $\$ 7,217$ | $\$ 7,361$ |
| $\$ 0$ | $\$ 6,667$ | $\$ 6,801$ | $\$ 6,937$ | $\$ 7,075$ | $\$ 7,217$ | $\$ 7,361$ |
| $\$ 0$ | $\$ 6,667$ | $\$ 6,801$ | $\$ 6,937$ | $\$ 7,075$ | $\$ 7,217$ | $\$ 7,361$ |
| $\$ 0$ | $\$ 6,667$ | $\$ 6,801$ | $\$ 6,937$ | $\$ 7,075$ | $\$ 7,217$ | $\$ 7,361$ |
| $\$ 0$ | $\$ 6667$ | $\$ 6801$ | $\$ 6,937$ | $\$ 7,075$ | $\$ 7,217$ | $\$ 7,361$ |
| $\$ 0$ | $\$ 6667$ | $\$ 6,801$ | $\$ 6,937$ | $\$ 7,075$ | $\$ 7,217$ | $\$ 7,361$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |  |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |  |  |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |  |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |  |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |


| Medical |  | 0 |
| :---: | :---: | :---: |
| Medical |  | 0 |
| Medical |  | 0 |
| Medical |  |  |
| Medical | Total Special Education/ELL Teachers |  |
| Medical |  |  |
| Medical |  |  |
| Medical |  | 0 |
| Medical |  | 0 |
| Medical |  | 0 |
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| Medical | Grade Level Teacher |  |
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| Medical | Grade Level Teacher |  |
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| Medical | Grade Level Assistant |  |
| Medical | Grade Level Assistant |  |
| Medical | Grade Level Assistant |  |
| Medical | Grade Level Assistant |  |
| Medical | Grade Level Assistant |  |
| Medical |  |  |
| Medical | Grade Level Teacher |  |

[INSERT School Name]

|  | PLANNing | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$6,667 | \$6,801 | \$6,937 | \$7,075 | \$7,217 | \$7,361 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Grade Level Teacher Medical Costs | \$0 | \$380,036 | \$387,637 | \$395,389 | \$403,297 | \$411,363 | \$419,590 |
| Total Medical Benefits | \$19,610 | \$493,380 | \$503,248 | \$513,312 | \$523,579 | \$534,050 | \$544,731 |
| FICA |  |  |  |  |  |  |  |
| Administrators |  |  |  |  |  |  |  |
| Superintendent | \$870 | \$870 | \$887 | \$905 | \$923 | \$942 | \$961 |
| Principal | \$1,233 | \$1,233 | \$1,257 | \$1,282 | \$1,308 | \$1,334 | \$1,361 |
| Instructional Coach | \$0 | \$841 | \$858 | \$875 | \$892 | \$910 | \$929 |
| Assistant Principal | \$0 | \$943 | \$961 | \$981 | \$1,000 | \$1,020 | \$1,041 |
| Librarian | \$0 | \$464 | \$473 | \$483 | \$492 | \$502 | \$512 |
| Office Staff |  |  |  |  |  |  |  |
| Registrar | \$580 | \$580 | \$592 | \$603 | \$616 | \$628 | \$640 |
| Secretary | \$0 | \$508 | \$518 | \$528 | \$539 | \$549 | \$560 |
| Health Assistant | \$0 | \$551 | \$562 | \$573 | \$585 | \$596 | \$608 |


|  |  |  | PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |
| FICA | Total Administrators and Office Staff |  | \$2,683 | \$5,989 | \$6,108 | \$6,230 | \$6,355 | \$6,482 | \$6,612 |
| FICA |  |  |  |  |  |  |  |  |  |
| FICA | Special Education and ELL Teachers |  |  |  |  |  |  |  |  |
| FICA | SPED |  | \$0 | \$754 | \$769 | \$784 | \$800 | \$816 | \$832 |
| FICA | SPED |  | \$0 | \$725 | \$740 | \$754 | \$769 | \$785 | \$800 |
| FICA | SPED- SLPA |  | \$0 | \$537 | \$547 | \$558 | \$569 | \$581 | \$592 |
| FICA | Psychologist |  | \$0 | \$1,073 | \$1,094 | \$1,116 | \$1,139 | \$1,161 | \$1,185 |
| FICA | SPED - SLP |  | \$0 | \$986 | \$1,006 | \$1,026 | \$1,046 | \$1,067 | \$1,089 |
| FICA | SPED |  | \$0 | \$754 | \$769 | \$784 | \$800 | \$816 | \$832 |
| FICA | SPED Paraprofessional |  | \$0 | \$305 | \$311 | \$317 | \$323 | \$330 | \$336 |
| FICA | SPED Paraprofessional |  | \$0 | \$268 | \$274 | \$279 | \$285 | \$290 | \$296 |
| FICA | SPED Paraprofessional |  | \$0 | \$268 | \$274 | \$279 | \$285 | \$290 | \$296 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  |  |  |  |  |  |  |  |  |
| FICA | Total Special Education/ELL Teachers |  | \$0 | \$5,670 | \$5,783 | \$5,899 | \$6,017 | \$6,137 | \$6,260 |
| FICA |  |  |  |  |  |  |  |  |  |
| FICA |  |  |  |  |  |  |  |  |  |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  |  |  |  |  |  |  |  |  |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | - | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  |  |  |  |  |  |  |  |  |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA | Grade Level Teacher |  | \$0 | \$725 | \$740 | \$754 | \$769 | \$785 | \$800 |
| FICA | Grade Level Teacher |  | \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| FICA | Grade Level Teacher |  | \$0 | \$667 | \$680 | \$694 | \$708 | \$722 | \$736 |
| FICA |  |  |  |  |  |  |  |  |  |
| FICA | Grade Level Assistant |  | \$0 | \$392 | \$399 | \$407 | \$415 | \$424 | \$432 |
| FICA | Grade Level Assistant |  | \$0 | \$392 | \$399 | \$407 | \$415 | \$424 | \$432 |
| FICA | Grade Level Assistant |  | \$0 | \$232 | \$237 | \$241 | \$246 | \$251 | \$256 |
| FICA | Grade Level Assistant |  | \$0 | \$232 | \$237 | \$241 | \$246 | \$251 | \$256 |
| FICA | Grade Level Assistant |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  |  |  |  |  |  |  |  |  |
| FICA | Grade Level Teacher |  | \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| FICA | Grade Level Teacher |  | \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| FICA | Grade Level Teacher |  | \$0 | \$725 | \$740 | \$754 | \$769 | \$785 | \$800 |
| FICA | Grade Level Teacher |  | \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| FICA | Grade Level Teacher |  | \$0 | \$667 | \$680 | \$694 | \$708 | \$722 | \$736 |
|  |  |  |  |  |  |  |  |  |  |
| FICA | Grade Level Assistant |  | \$0 | \$276 | \$281 | \$287 | \$292 | \$298 | \$304 |
| FICA | Grade Level Assistant |  | \$0 | \$276 | \$281 | \$287 | \$292 | \$298 | \$304 |
| FICA | Grade Level Assistant |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA | Grade Level Assistant |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA | Grade Level Assistant |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FICA |  |  |  |  |  |  |  |  |  |
| FICA | Grade Level Teacher |  | \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| FICA | Grade Level Teacher |  | \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| FICA | Grade Level Teacher |  | \$0 | \$711 | \$725 | \$739 | \$754 | \$769 | \$784 |
| FICA | Grade Level Teacher |  | \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |


| FICA | Grade Level Teacher |
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| FICA |  |
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| FICA | Grade Level Teacher |


| PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$725 | \$740 | \$754 | \$769 | \$785 | \$800 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$685 | \$699 | \$713 | \$727 | \$742 | \$756 |
| \$0 | \$725 | \$740 | \$754 | \$769 | \$785 | \$800 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$725 | \$740 | \$754 | \$769 | \$785 | \$800 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$711 | \$725 | \$739 | \$754 | \$769 | \$784 |
| \$0 | \$711 | \$725 | \$739 | \$754 | \$769 | \$784 |
| \$0 | \$689 | \$703 | \$717 | \$731 | \$746 | \$760 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
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| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$711 | \$725 | \$739 | \$754 | \$769 | \$784 |
| \$0 | \$711 | \$725 | \$739 | \$754 | \$769 | \$784 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$667 | \$680 | \$694 | \$708 | \$722 | \$736 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
| \$0 | \$682 | \$695 | \$709 | \$723 | \$738 | \$752 |
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|  |  |  | PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FICA |  |  |  |  |  |  |  |  |  |
| FICA | Total Grade Level Teacher FICA Costs |  | \$0 | \$36,884 | \$37,622 | \$38,375 | \$39,142 | \$39,925 | \$40,723 |
|  | Total FICA |  | \$2,683 | \$48,542 | \$49,513 | \$50,503 | \$51,514 | \$52,544 | \$53,595 |
| St Ret | State Retirement |  |  |  |  |  |  |  |  |
| St Ret |  |  |  |  |  |  |  |  |  |
| St Ret |  |  |  |  |  |  |  |  |  |
| St Ret | Administrators |  |  |  |  |  |  |  |  |
| St Ret | Superintendent |  | \$8,400 | \$8,400 | \$8,568 | \$8,739 | \$8,914 | \$9,092 | \$9,274 |
| St Ret | Principal |  | \$11,900 | \$11,900 | \$12,138 | \$12,381 | \$12,628 | \$12,881 | \$13,139 |
| St Ret | Instructional Coach |  | \$0 | \$8,120 | \$8,282 | \$8,448 | \$8,617 | \$8,789 | \$8,965 |
| St Ret | Assistant Principal |  | \$0 | \$9,100 | \$9,282 | \$9,468 | \$9,657 | \$9,850 | \$10,047 |
| St Ret | Librarian |  | \$0 | \$4,480 | \$4,570 | \$4,661 | \$4,754 | \$4,849 | \$4,946 |
| St Ret |  |  |  |  |  |  |  |  |  |
| St Ret | Office Staff |  |  |  |  |  |  |  |  |
| St Ret | Registrar |  | \$5,600 | \$5,600 | \$5,712 | \$5,826 | \$5,943 | \$6,062 | \$6,183 |
| St Ret | Secretary |  | \$0 | \$4,900 | \$4,998 | \$5,098 | \$5,200 | \$5,304 | \$5,410 |
| St Ret | Health Assistant |  | \$0 | \$5,320 | \$5,426 | \$5,535 | \$5,646 | \$5,759 | \$5,874 |
| St Ret |  |  |  |  |  |  |  |  |  |
| St Ret |  |  |  |  |  |  |  |  |  |
| St Ret | Total Administrators and Office Staff |  | \$25,900 | \$57,820 | \$58,976 | \$60,156 | \$61,359 | \$62,586 | \$63,838 |
|  |  |  |  |  |  |  |  |  |  |
| St Ret | Special Education and ELL Teachers |  |  |  |  |  |  |  |  |
| St Ret | SPED |  | \$0 | \$7,280 | \$7,426 | \$7,574 | \$7,726 | \$7,880 | \$8,038 |
| St Ret | SPED |  | \$0 | \$7,000 | \$7,140 | \$7,283 | \$7,428 | \$7,577 | \$7,729 |
| St Ret | Sped Slpa |  | \$0 | \$5,180 | \$5,284 | \$5,389 | \$5,497 | \$5,607 | \$5,719 |
| St Ret | Psychologist |  | \$0 | \$10,360 | \$10,567 | \$10,779 | \$10,994 | \$11,214 | \$11,438 |
| St Ret | SPED - SLP |  | \$0 | \$9,520 | \$9,710 | \$9,905 | \$10,103 | \$10,305 | \$10,511 |
| St Ret | SPED |  | \$0 | \$7,280 | \$7,426 | \$7,574 | \$7,726 | \$7,880 | \$8,038 |
| St Ret | SPED Paraprofessional |  | \$0 | \$2,940 | \$2,999 | \$3,059 | \$3,120 | \$3,182 | \$3,246 |
| St Ret | SPED Paraprofessional |  | \$0 | \$2,590 | \$2,642 | \$2,695 | \$2,749 | \$2,803 | \$2,860 |
| St Ret | SPED Paraprofessional |  | \$0 | \$2,590 | \$2,642 | \$2,695 | \$2,749 | \$2,803 | \$2,860 |
| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| St Ret |  |  |  |  |  |  |  |  |  |
| St Ret | Total Special Education/ELL Teachers |  | \$0 | \$54,740 | \$55,835 | \$56,951 | \$58,091 | \$59,252 | \$60,437 |
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| St Ret |  |  |  |  |  |  |  |  |  |
| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
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| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
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| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| St Ret |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| St Ret | Grade Level Teacher |  | \$0 | \$7,000 | \$7,140 | \$7,283 | \$7,428 | \$7,577 | \$7,729 |
| St Ret | Grade Level Teacher |  | \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| St Ret | Grade Level Teacher |  | \$0 | \$6,440 | \$6,569 | \$6,700 | \$6,834 | \$6,971 | \$7,110 |
| St Ret |  |  |  |  |  |  |  |  |  |

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| PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$0 | \$3,780 | \$3,856 | \$3,933 | \$4,011 | \$4,092 | \$4,173 |
| \$0 | \$3,780 | \$3,856 | \$3,933 | \$4,011 | \$4,092 | \$4,173 |
| \$0 | \$2,240 | \$2,285 | \$2,330 | \$2,377 | \$2,425 | \$2,473 |
| \$0 | \$2,240 | \$2,285 | \$2,330 | \$2,377 | \$2,425 | \$2,473 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$7,000 | \$7,140 | \$7,283 | \$7,428 | \$7,577 | \$7,729 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,440 | \$6,569 | \$6,700 | \$6,834 | \$6,971 | \$7,110 |
| \$0 | \$2,660 | \$2,713 | \$2,767 | \$2,823 | \$2,879 | \$2,937 |
| \$0 | \$2,660 | \$2,713 | \$2,767 | \$2,823 | \$2,879 | \$2,937 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,860 | \$6,997 | \$7,137 | \$7,280 | \$7,425 | \$7,574 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
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| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$7,000 | \$7,140 | \$7,283 | \$7,428 | \$7,577 | \$7,729 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,615 | \$6,747 | \$6,882 | \$7,020 | \$7,160 | \$7,303 |
| \$0 | \$7,000 | \$7,140 | \$7,283 | \$7,428 | \$7,577 | \$7,729 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$7,000 | \$7,140 | \$7,283 | \$7,428 | \$7,577 | \$7,729 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,860 | \$6,997 | \$7,137 | \$7,280 | \$7,425 | \$7,574 |
| \$0 | \$6,860 | \$6,997 | \$7,137 | \$7,280 | \$7,425 | \$7,574 |
| \$0 | \$6,650 | \$6,783 | \$6,919 | \$7,057 | \$7,198 | \$7,342 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |
| \$0 | \$6,860 | \$6,997 | \$7,137 | \$7,280 | \$7,425 | \$7,574 |
| \$0 | \$6,860 | \$6,997 | \$7,137 | \$7,280 | \$7,425 | \$7,574 |
| \$0 | \$6,580 | \$6,712 | \$6,846 | \$6,983 | \$7,122 | \$7,265 |

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Grade Level Teacher
Total Grade Level Teacher State Retirement Costs

| PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\$ 0$ | $\$ 6,580$ | $\$ 6,712$ | $\$ 6,846$ | $\$ 6,983$ | $\$ 7,122$ | $\$ 7,265$ |
| $\$ 0$ | $\$ 6,580$ | $\$ 6,712$ | $\$ 6,846$ | $\$ 6,983$ | $\$ 7,122$ | $\$ 7,265$ |
| $\$ 0$ | $\$ 6,580$ | $\$ 6,712$ | $\$ 6,846$ | $\$ 6,983$ | $\$ 7,122$ | $\$ 7,265$ |
| $\$ 0$ | $\$ 6,440$ | $\$ 6,569$ | $\$ 6,700$ | $\$ 6,834$ | $\$ 6,971$ | $\$ 7,110$ |
|  |  |  |  |  |  |  |
| $\$ 0$ | $\$ 6,580$ | $\$ 6,712$ | $\$ 6,846$ | $\$ 6,983$ | $\$ 7,122$ | $\$ 7,265$ |
| $\$ 0$ | $\$ 6,580$ | $\$ 6,712$ | $\$ 6,846$ | $\$ 6,983$ | $\$ 7,122$ | $\$ 7,265$ |
| $\$ 0$ | $\$ 6,580$ | $\$ 6,712$ | $\$ 6,846$ | $\$ 6,983$ | $\$ 7,122$ | $\$ 7,265$ |
| $\$ 0$ | $\$ 6,580$ | $\$ 6,712$ | $\$ 6,846$ | $\$ 6,983$ | $\$ 7,122$ | $\$ 7,265$ |
| $\$ 0$ | $\$ 6,580$ | $\$ 6,712$ | $\$ 6,846$ | $\$ 6,883$ | $\$ 7,122$ | $\$ 7,265$ |
|  |  |  |  |  |  |  |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
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| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 356,125$ | $\$ 363,248$ | $\$ 370,512$ | $\$ 377,923$ | $\$ 385,481$ | $\$ 393,191$ |


| $\$ 25,900$ | $\$ 468,685$ | $\$ 478,059$ | $\$ 487,620$ | $\$ 497,372$ | $\$ 507,320$ | $\$ 517,466$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

Life insurance

| Administrators |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Superintendent |  | \$300 | \$300 | \$306 | \$312 | \$318 | \$325 | \$331 |
| Principal |  | \$425 | \$425 | \$434 | \$442 | \$451 | \$460 | \$469 |
| Instructional Coach |  | \$0 | \$290 | \$296 | \$302 | \$308 | \$314 | \$320 |
| Assistant Principal |  | \$0 | \$325 | \$332 | \$338 | \$345 | \$352 | \$359 |
| Librarian |  | \$0 | \$160 | \$163 | \$166 | \$170 | \$173 | \$177 |
| Office Staff |  |  |  |  |  |  |  |  |
| Registrar |  | \$200 | \$200 | \$204 | \$208 | \$212 | \$216 | \$221 |
| Secretary |  | \$0 | \$175 | \$179 | \$182 | \$186 | \$189 | \$193 |
| Health Assistant |  | \$0 | \$190 | \$194 | \$198 | \$202 | \$206 | \$210 |
| Total Administrators and Office Staff |  | \$925 | \$2,065 | \$2,106 | \$2,148 | \$2,191 | \$2,235 | \$2,280 |
| Special Education and ELL Teachers |  |  |  |  |  |  |  |  |
| SPED |  | \$0 | \$260 | \$265 | \$271 | \$276 | \$281 | \$287 |
| SPED |  | \$0 | \$250 | \$255 | \$260 | \$265 | \$271 | \$276 |
| SPED- SLPA |  | \$0 | \$185 | \$189 | \$192 | \$196 | \$200 | \$204 |
| Psychologist |  | \$0 | \$370 | \$377 | \$385 | \$393 | \$400 | \$409 |
| SPED - SLP |  | \$0 | \$340 | \$347 | \$354 | \$361 | \$368 | \$375 |
| SPED |  | \$0 | \$260 | \$265 | \$271 | \$276 | \$281 | \$287 |
| SPED Paraprofessional |  | \$0 | \$105 | \$107 | \$109 | \$111 | \$114 | \$116 |
| SPED Paraprofessional |  | \$0 | \$93 | \$94 | \$96 | \$98 | \$100 | \$102 |
| SPED Paraprofessional |  | \$0 | \$93 | \$94 | \$96 | \$98 | \$100 | \$102 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
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|  | PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade Level Teacher | \$0 | \$235 | \$240 | \$244 | \$249 | \$254 | \$259 |
| Grade Level Teacher | \$0 | \$235 | \$240 | \$244 | \$249 | \$254 | \$259 |
| Grade Level Teacher | \$0 | \$245 | \$250 | \$255 | \$260 | \$265 | \$270 |
| Grade Level Teacher | \$0 | \$245 | \$250 | \$255 | \$260 | \$265 | \$270 |
| Grade Level Teacher | \$0 | \$238 | \$242 | \$247 | \$252 | \$257 | \$262 |
| Grade Level Teacher | \$0 | \$235 | \$240 | \$244 | \$249 | \$254 | \$259 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$235 | \$240 | \$244 | \$249 | \$254 | \$259 |
| Grade Level Teacher | \$0 | \$235 | \$240 | \$244 | \$249 | \$254 | \$259 |
| Grade Level Teacher | \$0 | \$235 | \$240 | \$244 | \$249 | \$254 | \$259 |
| Grade Level Teacher | \$0 | \$245 | \$250 | \$255 | \$260 | \$265 | \$270 |
| Grade Level Teacher | \$0 | \$245 | \$250 | \$255 | \$260 | \$265 | \$270 |
| Grade Level Teacher | \$0 | \$235 | \$240 | \$244 | \$249 | \$254 | \$259 |
| Grade Level Teacher | \$0 | \$235 | \$240 | \$244 | \$249 | \$254 | \$259 |
| Grade Level Teacher | \$0 | \$235 | \$240 | \$244 | \$249 | \$254 | \$259 |
| Grade Level Teacher | \$0 | \$235 | \$240 | \$244 | \$249 | \$254 | \$259 |
| Grade Level Teacher | \$0 | \$230 | \$235 | \$239 | \$244 | \$249 | \$254 |
| Grade Level Teacher | \$0 | \$235 | \$240 | \$244 | \$249 | \$254 | \$259 |
| Grade Level Teacher | \$0 | \$235 | \$240 | \$244 | \$249 | \$254 | \$259 |
| Grade Level Teacher | \$0 | \$235 | \$240 | \$244 | \$249 | \$254 | \$259 |
| Grade Level Teacher | \$0 | \$235 | \$240 | \$244 | \$249 | \$254 | \$259 |
| Grade Level Teacher | \$0 | \$235 | \$240 | \$244 | \$249 | \$254 | \$259 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Grade Level Teacher Life Insurance Costs | \$0 | \$12,719 | \$12,973 | \$13,233 | \$13,497 | \$13,767 | \$14,043 |
| Total Life Insurance | \$925 | \$16,739 | \$17,074 | \$17,415 | \$17,763 | \$18,119 | \$18,481 |
| GASB 45 |  |  |  |  |  |  |  |
| Administrators |  |  |  |  |  |  |  |
| Superintendent | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Principal | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Instructional Coach | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Assistant Principal | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Librarian | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Office Staff |  |  |  |  |  |  |  |
| Registrar | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Secretary | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Health Assistant | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Administrators and Office Staff | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

[INSERT School Name]

|  |  |  | PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GASB 45 | SPED |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | SPED |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | SPED- SLPA |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Psychologist |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | SPED - SLP |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | SPED |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | SPED Paraprofessional |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | SPED Paraprofessional |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | SPED Paraprofessional |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  |  |  |  |  |  |  |  |  |
| GASB 45 | Total Special Education/ELL Teachers |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  |  |  |  |  |  |  |  |  |
| GASB 45 |  |  |  |  |  |  |  |  |  |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  |  |  |  |  |  |  |  |  |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  |  |  |  |  |  |  |  |  |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  |  |  |  |  |  |  |  |  |
| GASB 45 | Grade Level Assistant |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Assistant |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Assistant |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Assistant |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Assistant |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  |  |  |  |  |  |  |  |  |
| GASB 45 | Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  |  |  |  |  |  |  |  |  |
| GASB 45 | Grade Level Assistant |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Assistant |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Assistant |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Assistant |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Assistant |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  |  |  |  |  |  |  |  |  |
| GASB 45 | Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  |  |  |  |  |  |  |  |  |
| GASB 45 | Grade Level Assistant |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Assistant |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

[INSERT School Name]

|  |  | PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GASB 45 | Grade Level Assistant | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Assistant | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Assistant | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  |  |  |  |  |  |  |  |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  |  |  |  |  |  |  |  |
| GASB 45 | Grade Level Assistant | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Assistant | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Assistant | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Assistant | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Assistant | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  |  |  |  |  |  |  |  |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  |  |  |  |  |  |  |  |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  |  |  |  |  |  |  |  |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  |  |  |  |  |  |  |  |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 |  |  |  |  |  |  |  |  |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  |  |  |  |  |  |  |  |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 ( |  |  |  |  |  |  |  |  |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  |  |  |  |  |  |  |  |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| GASB 45 | Grade Level Teacher | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | Total Grade Level Teacher GASB 45 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |


|  | PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total GASB 45 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

Unemployment Insurance

| Administrators |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Superintendent |  | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Principal |  | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Instructional Coach |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Assistant Principal |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Librarian |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Office Staff |  |  |  |  |  |  |  |  |
| Registrar |  | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Secretary |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Health Assistant |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Total Administrators and Office Staff |  | \$2,565 | \$6,840 | \$6,840 | \$6,840 | \$6,840 | \$6,840 | \$6,840 |
| Special Education and ELL Teachers |  |  |  |  |  |  |  |  |
| SPED |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| SPED |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| SPED- SLPA |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Psychologist |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| SPED - SLP |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| SPED |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| SPED Paraprofessional |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| SPED Paraprofessional |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| SPED Paraprofessional |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Special Education/ELL Teachers |  | \$0 | \$7,695 | \$7,695 | \$7,695 | \$7,695 | \$7,695 | \$7,695 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | 0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Grade Level Teacher |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Grade Level Teacher |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Grade Level Assistant |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Grade Level Assistant |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Grade Level Assistant |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Grade Level Assistant |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Grade Level Assistant |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

Grade Level Teacher
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| PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
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| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |


|  |  | PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade Level Teacher |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Grade Level Teacher |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Grade Level Teacher |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Grade Level Teacher |  | \$0 | \$855 | \$855 | \$855 | \$855 | \$855 | \$855 |
| Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level TeacherGrade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Grade Level TeacherGrade Level Teacher |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Grade Level Teacher Unemployment Insurance |  | \$0 | \$48,735 | \$48,735 | \$48,735 | \$48,735 | \$48,735 | \$48,735 |
| Total Unemployment Insurance |  | \$2,565 | \$63,270 | \$63,270 | \$63,270 | \$63,270 | \$63,270 | \$63,270 |
| \% of Salaries |  | \$51,682 | \$1,090,616 | \$1,111,163 | \$1,132,121 | \$1,153,498 | \$1,175,302 | \$1,197,543 |
|  |  | 27.9\% | 32.6\% | 32.5\% | 32.5\% | 32.5\% | 32.4\% | 32.4\% |
| PART-TIME EMPLOYEES |  |  |  |  |  |  |  |  |
| Input part-time employee |  |  |  |  |  |  |  |  |
| Percentage of full-time FTE |  | 0.00 $\$ 0$ | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| Annualized salary | \$42,350 | \$0 | \$169,400 | \$169,400 | \$169,400 | \$169,400 | \$169,400 | \$169,400 |
| Input part-time employee |  |  |  |  |  |  |  |  |
| Percentage of full-time FTE |  | 0.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Annualized salary | \$38,500 | \$0 | \$77,000 | \$77,000 | \$77,000 | \$77,000 | \$77,000 | \$77,000 |
| Input part-time employee |  |  |  |  |  |  |  |  |
| Percentage of full-time FTE |  |  |  |  |  |  |  |  |
| Annualized salary |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Input part-time employee |  |  |  |  |  |  |  |  |
| Percentage of full-time FTE |  |  |  |  |  |  |  |  |
| Annualized salary |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Input part-time employee |  |  |  |  |  |  |  |  |
| Percentage of full-time FTE |  |  |  |  |  |  |  |  |
| Annualized salary |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| PART TIME SALARIES |  | \$0 | \$246,400 | \$246,400 | \$246,400 | \$246,400 | \$246,400 | \$246,400 |
| PERFORMANCE BONUSES |  | \$1,850 | \$33,478 | \$34,147 | \$34,830 | \$35,527 | \$36,237 | \$36,962 |
| PAYROLL SERVICES |  | \$288 | \$7,200 | \$7,200 | \$7,200 | \$7,200 | \$7,200 | \$7,200 |

## general operating expenses

## Instruction

Professional development
Staff recruitment
Student recruitment and marketin Special Ed/Psychology Consultant
CMO Fee
Textbooks - initial costs
Textbooks - repurchase of new books
Library books
Food services
Music program
Management fees
Licensing fees
Charter application
Office Supplies
Assessment costs
Supplies for students
Yearbook
School store
Contracted SPED
Instuctional supplies - Teachers (just teaching faculty)
General office supplies
School uniforms
School uniforms - returning students
General building decorum
Health supplies
Bank fees
Athletic expenditures
Postage and shipping
fits \& awards - students
Gifts \& awards - faculty and sta
Dues and membershis
Travel and Meetings
Background checks
Accounting services
Field trips
Field trips - out of state
Parent \& staff meetings
Saturday School (contractors for instruction)
Total Instructional Supplies
Per student

Contracted Services
Annual audit
Legal funds


| PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
| 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 |
| \$0 | \$22,500 | \$22,500 | \$22,500 | \$22,500 | \$22,500 | \$22,500 |
| \$5,000 | \$2,500 | \$2,500 | \$2,500 | \$2,500 | \$2,500 | \$2,500 |
| \$65,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 |
| \$5,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 |
| \$0 | \$1,410,000 | \$1,410,000 | \$1,410,000 | \$1,410,000 | \$1,410,000 | \$1,410,000 |
|  | \$450,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  |  | \$0 | \$0 | \$0 | FALSE |
| \$0 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 |
| \$0 | \$120,000 | \$120,000 | \$120,000 | \$120,000 | \$120,000 | \$120,000 |
| \$0 | \$7,200 | \$7,200 | \$7,200 | \$7,200 | \$7,200 | \$7,200 |
|  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 |  |  |  |  |  |  |
| \$2,000 | \$19,200 | \$19,200 | \$19,200 | \$19,200 | \$19,200 | \$19,200 |
| \$0 | \$15,600 | \$15,600 | \$15,600 | \$15,600 | \$15,600 | \$15,600 |
|  | \$100,800 | \$100,800 | \$100,800 | \$100,800 | \$100,800 | \$100,800 |
|  | \$9,600 | \$9,600 | \$9,600 | \$9,600 | \$9,600 | \$9,600 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | \$24,000 | \$24,000 | \$24,000 | \$24,000 | \$24,000 | \$24,000 |
|  | \$23,100 | \$23,100 | \$23,100 | \$23,100 | \$23,100 | \$23,100 |
| \$2,500 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 |  | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$2,500 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 |
| \$2,500 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 |
| \$500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 |
|  | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 |
| \$1,000 | \$2,400 | \$2,400 | \$2,400 | \$2,400 | \$2,400 | \$2,400 |
|  | \$18,000 | \$18,000 | \$18,000 | \$18,000 | \$18,000 | \$18,000 |
|  | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 | \$15,000 |
| \$2,500 | \$25,125 | \$25,125 | \$25,125 | \$25,125 | \$25,125 | \$25,125 |
| \$2,500 | \$3,000 | \$3,000 | \$3,000 | \$3,000 | \$3,000 | \$3,000 |
| \$500 | \$5,625 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$45,000 | \$45,000 | \$45,000 | \$45,000 | \$45,000 | \$45,000 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$7,500 | \$9,000 | \$9,000 | \$9,000 | \$9,000 | \$9,000 | \$9,000 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |


| $\$ 99,000$ | $\$ 2,401,150$ | $\$ 1,945,525$ | $\$ 1,945,525$ | $\$ 1,945,525$ | $\$ 1,945,525$ | $\$ 1,945,525$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\$ 2,001$ | $\$ 1,621$ | $\$ 1,621$ | $\$ 1,621$ | $\$ 1,621$ | $\$ 1,621$ |

\$11,000 Per year

|  | $\$ 11,000$ | $\$ 11,000$ | $\$ 11,000$ | $\$ 11,000$ | $\$ 11,000$ | $\$ 11,000$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\$ 5,000$ | $\$ 5,000$ | $\$ 5,000$ | $\$ 5,000$ | $\$ 5,000$ | $\$ 5,000$ | $\$ 5,000$ |
| $\$ 5,000$ | $\$ 16,000$ | $\$ 16,000$ | $\$ 16,000$ | $\$ 16,000$ | $\$ 16,000$ | $\$ 16,000$ |

[INSERT School Name]




## BUDGET SUMMARY

## Name of School

## Number of Students <br> Number of Employees

## REVENUE

DSA Funding
DSA Sponsorship Fee
State Special Education Funding

## Title I

Federal Breakfast Program
Federal Lunch Program
IDEA
Transportation
R\&E start-up funds
Other start-up funds
Student fees
Investment Income
School level fundraising
Private fundraising (foundations, corporate)
Private fundraising (individuals)

## TOTAL REVENUE

## DITIONAL SCHOOLS - CADENCE

| PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $2017-18$ | $2018-19$ | $2019-20$ | $2020-21$ | $2021-22$ | $2022-23$ | $2023-24$ |


| 0 | 1200 | 1200 | 1200 | 1200 | 1200 | 1200 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3 | 75 | 75 | 75 | 75 | 75 | 75 |
|  |  |  |  |  |  |  |
| $\$ 0$ | $\$ 7,920,248$ | $\$ 8,078,653$ | $\$ 8,240,226$ | $\$ 8,405,031$ | $\$ 8,573,131$ | $\$ 8,744,594$ |
| $\$ 0$ | $(\$ 118,804)$ | $(\$ 121,180)$ | $(\$ 123,603)$ | $(\$ 126,075)$ | $(\$ 128,597)$ | $(\$ 131,169)$ |
| $\$ 0$ | $\$ 63,960$ | $\$ 63,960$ | $\$ 63,960$ | $\$ 63,960$ | $\$ 63,960$ | $\$ 63,960$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 63,960$ | $\$ 63,960$ | $\$ 63,960$ | $\$ 63,960$ | $\$ 63,960$ | $\$ 63,960$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 32,000$ | $\$ 320,000$ | $\$ 320,000$ | $\$ 320,000$ | $\$ 320,000$ | $\$ 320,000$ |
| $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ | $\$ 0$ |
| $\$ 0$ | $\$ 10,000$ | $\$ 10,000$ | $\$ 10,000$ | $\$ 10,000$ | $\$ 10,000$ | $\$ 10,000$ |
| $\$ 30,000$ | $\$ 10,000$ | $\$ 10,000$ | $\$ 10,000$ | $\$ 10,000$ | $\$ 10,000$ | $\$ 10,000$ |
| $\$ 0$ | $\$ 8,269,365$ | $\$ 8,425,393$ | $\$ 8,584,543$ | $\$ 8,746,875$ | $\$ 8,912,454$ | $\$ 9,081,345$ |
| $\$ 30,000$ |  |  |  |  |  |  |

## EXPENSES

| Personnel | \$238,820 | \$4,725,444 | \$4,813,615 | \$4,903,550 | \$4,995,284 | \$5,088,852 | \$5,184,291 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General Operating Expenses | \$104,000 | \$2,567,486 | \$2,111,861 | \$2,111,861 | \$2,111,861 | \$2,111,861 | \$2,111,861 |
| Transportation | \$0 | \$22,000 | \$22,000 | \$22,000 | \$22,000 | \$22,000 | \$22,000 |
| Athletic Program | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Facilities |  | \$438,263 | \$438,263 | \$438,263 | \$438,263 | \$438,263 | \$438,263 |
| Technology \& Equipment | \$3,090 | \$452,225 | \$88,005 | \$88,905 | \$208,605 | \$88,005 | \$88,005 |
| TOTAL EXPENSES | \$345,910 | \$8,205,417 | \$7,473,744 | \$7,564,579 | \$7,776,012 | \$7,748,981 | \$7,844,420 |
| SURPLUS/(DEFICIT) | \$4,090 | \$63,947 | \$951,650 | \$1,019,964 | \$970,863 | \$1,163,474 | \$1,236,925 |
| Per student |  | \$53 | \$793 | \$850 | \$809 | \$970 | \$1,031 |
| Ending Fund Balance | \$4,090 | \$68,037 | \$1,019,686 | \$2,039,650 | \$3,010,513 | \$4,173,987 | \$5,410,912 |

## FACILTIIES

FACILITIES
INPUT "Purchase" or "Lease"
Purchase

| PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2017-18 | 2018-19 | 2019-20 | 2020-21 | 2021-22 | 2022-23 | 2023-24 |
| 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 |
| 0 | 81,689 | 81,689 | 81,689 | 81,689 | 81,689 | 81,689 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| \$0 | \$118,449 | \$118,449 | \$118,449 | \$118,449 | \$118,449 | \$118,449 |
| \$0.00 |  |  |  |  |  |  |
| \$0 | \$118,449 | \$118,449 | \$118,449 | \$118,449 | \$118,449 | \$118,449 |
| \$34,000 | \$34,000 | \$34,000 | \$34,000 | \$34,000 | \$34,000 | \$34,000 |
| \$476,131 | \$438,263 | \$438,263 | \$438,263 | \$438,263 | \$438,263 | \$438,263 |

## LEASE OPTION

| Square feet leased |  |  |  | 0 | 81,689 | 81,689 | 81,689 | 81,689 | 81,689 | 81,689 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Lease rate <br> Custodial <br> Utilities <br> Capital Outlay (building renovations) |  | Per sq ft <br> Per sq ft <br> Per sq ft <br> One-time cost | Annual lease cost | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | \$0.00 |  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  | \$1.45 |  |  | \$0 | \$118,449 | \$118,449 | \$118,449 | \$118,449 | \$118,449 | \$118,449 |
|  | \$0 |  | Capital Outlay | \$0.00 |  |  |  |  |  |  |
| Total cost to lease |  |  |  | \$0 | \$118,449 | \$118,449 | \$118,449 | \$118,449 | \$118,449 | \$118,449 |
| General liability insurance | \$34,000.00 | Annual cost |  | \$34,000 | \$34,000 | \$34,000 | \$34,000 | \$34,000 | \$34,000 | \$34,000 |
| TOTAL FACILITIES COSTS |  |  |  | \$476,131 | \$438,263 | \$438,263 | \$438,263 | \$438,263 | \$438,263 | \$438,263 |

## TECHNOLOGY \& EQUIPMENT COSTS

| PLANNING | YR 1 | YR 2 | YR 3 | YR 4 | YR 5 | YR 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $2017-18$ | $2018-19$ | $2019-20$ | $2020-21$ | $2021-22$ | $2022-23$ | 2023-24 |
| 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 |

Copier (monthly lease rate)

| $\$ 615$ Per month <br> 600 Students per copier <br> $\mathbf{\$ 0}$ Per laptop <br>  Per grade level <br> $\$ 11,000$ Per cart |
| :--- |

Cart costs $\quad \$ 11,000$ Per cart

| Student enrollment |  |  | 0 | 1200 | 1200 | 1200 | 1200 | 1200 | 1200 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of copiers needed |  |  |  | 2 | 2 | 2 | 2 | 2 | 2 |
| Monthly copier lease |  |  |  | \$14,760 | \$14,760 | \$14,760 | \$14,760 | \$14,760 | \$14,760 |
| Copier - usage fee | \$7 | Per student |  | \$8,400 | \$8,400 | \$8,400 | \$8,400 | \$8,400 | \$8,400 |
| New Laptops - faculty | \$300 | Per laptop | \$900 | \$21,600 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Laptop replacement costs | 3 | Number of years use |  |  | \$0 | \$900 | \$21,600 | \$0 | FALSE |
| Mobile lap top cart - students | \$0.26 | Per grade level |  | \$99,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Mobile Laptop cart replacement costs | 3 | Number of years use |  |  | \$0 | \$0 | \$99,000 | \$0 | FALSE |
| FTE cell phone handset | \$10 | Per handset | \$30 | \$720 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FTE Cell phones (monthly coverage) | \$10 | Per month | \$360 | \$9,000 | \$9,000 | \$9,000 | \$9,000 | \$9,000 | \$9,000 |
| Internet setup | \$1,000 | Setup fee |  | \$1,000 |  |  |  |  |  |
| Server | \$2,500 | Per server |  | \$2,500 |  |  |  |  |  |
| Classroom technology | \$100 | Per classroom |  | \$0 | \$4,200 | \$4,200 | \$4,200 | \$4,200 | \$4,200 |
| Educational software | \$5 | Per student |  | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 | \$6,000 |
| Technology Support Services | \$1,000 | Per month |  | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 |
| Internet and phone monthly service | \$1,000 | Per month |  | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 | \$12,000 |
| Other Equipment (security system) |  | Setup cost |  | \$0 |  |  |  |  |  |
| Monthly equipment cost | \$85 | Per month |  | \$1,020 | \$1,020 | \$1,020 | \$1,020 | \$1,020 | \$1,020 |
| Computer Hardware | \$100 | Per FTE |  | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 | \$7,500 |
| Computer Software | \$175 | Per FTE |  | \$13,125 | \$13,125 | \$13,125 | \$13,125 | \$13,125 | \$13,125 |
| Faculty furniture | \$600 | Per FTE | \$1,800 | \$43,200 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Student furniture | \$167 | Per new student |  | \$200,400 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL TECHNOLOGY \& EQUIPMENT COSTS |  |  | \$3,090 | \$452,225 | \$88,005 | \$88,905 | \$208,605 | \$88,005 | \$88,005 |

## REVENUES

Distributive School Acct DSA Sponsorship Fee Donations State Special Ed IDEA
Student (Food) fees Transportation

| PROJECTED <br> July | PROJECTED <br> August | PROJECTED <br> September | PROJECTED <br> October | PROJECTED <br> November | PROJECTED <br> December | PROJECTED <br> January | PROJECTED <br> February | PROJECTED <br> March | PROJECTED <br> April | PROJECTED <br> May | PROJECTED <br> June | Total Projected |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 660,020.69 | \$ 660,020.69 | \$ 660,020.69 | \$ 660,020.69 | \$ 660,020.69 | \$ 660,020.69 | \$ 660,020.69 | \$ 660,020.69 | \$ 660,020.69 | \$ 660,020.69 | \$ 660,020.69 | \$ 660,020.69 | \#\#\#\#\#\#\#\#\#\#\# |
| \$ (9,900.31) | \$ (9,900.31) | \$ (9,900.31) | \$ (9,900.31) | \$ (9,900.31) | \$ (9,900.31) | \$ (9,900.31) | \$ (9,900.31) | \$ (9,900.31) | \$ (9,900.31) | \$ (9,900.31) | \$ (9,900.31) | \$ (118,803.72) |
| \$1,667 | \$1,667 | \$1,667 | \$1,667 | \$1,667 | \$1,667 | \$1,667 | \$1,667 | \$1,667 | \$1,667 | \$1,667 | \$1,667 | \$ 20,000.00 |
| \$5,330 | \$5,330 | \$5,330 | \$5,330 | \$5,330 | \$5,330 | \$5,330 | \$5,330 | \$5,330 | \$5,330 | \$5,330 | \$5,330 | \$ 63,960.00 |
| \$ 26,666.67 | \$ 26,666.67 | \$ 26,666.67 | \$ 26,666.67 | \$ 26,666.67 | \$ 26,666.67 | \$ 26,666.67 | \$ 26,666.67 | \$ 26,666.67 | \$ 26,666.67 | \$ 26,666.67 | \$ 26,666.67 | $\begin{aligned} & \text { \$ } \quad- \\ & \$ 320,000.00 \end{aligned}$ |
| \$ 5,330.00 | \$ 5,330.00 | \$ 5,330.00 | \$ 5,330.00 | \$ 5,330.00 | \$ 5,330.00 | \$ 5,330.00 | \$ 5,330.00 | \$ 5,330.00 | \$ 5,330.00 | \$ 5,330.00 | \$ 5,330.00 | 63,960.00 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| \$ 689,113.71 | \$ 689,113.71 | \$ 689,113.71 | \$ 689,113.71 | \$ 689,113.71 | \$ 689,113.71 | \$ 689,113.71 | \$ 689,113.71 | \$ 689,113.71 | \$ 689,113.71 | \$ 689,113.71 | \$ 689,113.71 | \#\#\#\#\#\#\#\#\#\#\# |
| \$ 689,113.71 | \#\#\#\#\#\#\#\#\#\#\# | \#\#\#\#\#\#\#\#\#\#\# | \#\#\#\#\#\#\#\#\#\#\# | \#\#\#\#\#\#\#\#\#\#\# | \#\#\#\#\#\#\#\#\#\#\# | \#\#\#\#\#\#\#\#\#\#\# | \#\#\#\#\#\#\#\#\#\#\# | \#\#\#\#\#\#\#\#\#\#\# | \#\#\#\#\#\#\#\#\#\#\# | \#\#\#\#\#\#\#\#\#\#\# | \#\#\#\#\#\#\#\# |  |
| \$ 302,302.29 | \$ 302,302.29 | \$ 302,302.29 | \$ 302,302.29 | \$ 302,302.29 | \$ 302,302.29 | \$ 302,302.29 | \$ 302,302.29 | \$ 302,302.29 | \$ 302,302.29 | \$ 302,302.29 | \$ 302,302.29 | \#\#\#\#\#\#\#\#\#\#\# |
| \$ 90,884.67 | \$ 90,884.67 | \$ 90,884.67 | \$ 90,884.67 | \$ 90,884.67 | \$ 90,884.67 | \$ 90,884.67 | \$ 90,884.67 | \$ 90,884.67 | \$ 90,884.67 | \$ 90,884.67 | \$ 90,884.67 | \#\#\#\#\#\#\#\#\#\#\# |
| \$ 11,500.00 | \$ 11,500.00 | \$ 11,500.00 | \$ 11,500.00 | \$ 11,500.00 | \$ 11,500.00 | \$ 11,500.00 | \$ 11,500.00 | \$ 11,500.00 | \$ 11,500.00 | \$ 11,500.00 | \$ 11,500.00 | \$ 138,000.00 |
| \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ - |  |  |  |
| \$ 9,870.75 | \$ 9,870.75 | \$ 9,870.75 | \$ 9,870.75 | \$ 9,870.75 | \$ 9,870.75 | \$ 9,870.75 | \$ 9,870.75 | \$ 9,870.75 | \$ 9,870.75 | \$ 9,870.75 | \$ 9,870.75 | \$ 118,449.00 |
| \$ 1,333.33 | \$ 1,333.33 | \$ 1,333.33 | \$ 1,333.33 | \$ 1,333.33 | \$ 1,333.33 | \$ 1,333.33 | \$ 1,333.33 | \$ 1,333.33 | \$ 1,333.33 | \$ 1,333.33 | \$ 1,333.33 | \$ 16,000.00 |
| \$ | \$ | \$ | \$ |  |  |  |  |  | \$ - | \$ - |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| \$ 2,000.00 | \$ 2,000.00 | \$ 2,000.00 | \$ 2,000.00 | \$ 2,000.00 | \$ 2,000.00 | \$ 2,000.00 | \$ 2,000.00 | \$ 2,000.00 | \$ 2,000.00 | \$ 2,000.00 | \$ 2,000.00 | \$ 24,000.00 |
| \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 120,000.00 |
| \$ 117,500.00 | \$ 117,500.00 | \$ 117,500.00 | \$ 117,500.00 | \$ 117,500.00 | \$ 117,500.00 | \$ 117,500.00 | \$ 117,500.00 | \$ 117,500.00 | \$ 117,500.00 | \$ 117,500.00 | \$ 117,500.00 | \#\#\#\#\#\#\#\#\#\#\# |
| \$ 2,750.00 | \$ 2,750.00 | \$ 2,750.00 | \$ 2,750.00 | \$ 2,750.00 | \$ 2,750.00 | \$ 2,750.00 | \$ 2,750.00 | \$ 2,750.00 | \$ 2,750.00 | \$ 2,750.00 | \$ 2,750.00 | \$ 33,000.00 |
| \$ 2,833.33 | \$ 2,833.33 | \$ 2,833.33 | \$ 2,833.33 | \$ 2,833.33 | \$ 2,833.33 | \$ 2,833.33 | \$ 2,833.33 | \$ 2,833.33 | \$ 2,833.33 | \$ 2,833.33 | \$ 2,833.33 | \$ 34,000.00 |
| \$ 2,083.33 | \$ 2,083.33 | \$ 2,083.33 | \$ 2,083.33 | \$ 2,083.33 | \$ 2,083.33 | \$ 2,083.33 | \$ 2,083.33 | \$ 2,083.33 | \$ 2,083.33 | \$ 2,083.33 | \$ 2,083.33 | \$ 25,000.00 |
| \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 10,000.00 | \$ 120,000.00 |
| \$ 1,875.00 | \$ 1,875.00 | \$ 1,875.00 | \$ 1,875.00 | \$ 1,875.00 | \$ 1,875.00 | \$ 1,875.00 | \$ 1,875.00 | \$ 1,875.00 | \$ 1,875.00 | \$ 1,875.00 | \$ 1,875.00 | \$ 22,500.00 |
| \$ 250.00 | \$ 250.00 | \$ 250.00 | \$ 250.00 | 250.00 | \$ 250.00 | \$ 250.00 | 250.00 | 250.00 | \$ 250.00 | 250.00 | 250.00 | \$ 3,000.00 |
| \$ 3,750.00 | \$ 3,750.00 | \$ 3,750.00 | \$ 3,750.00 | \$ 3,750.00 | \$ 3,750.00 | \$ 3,750.00 | \$ 3,750.00 | \$ 3,750.00 | \$ 3,750.00 | \$ 3,750.00 | \$ 3,750.00 | \$ 45,000.00 |
| \$ 2,093.75 | \$ 2,093.75 | \$ 2,093.75 | \$ 2,093.75 | \$ 2,093.75 | \$ 2,093.75 | \$ 2,093.75 | \$ 2,093.75 | \$ 2,093.75 | \$ 2,093.75 | \$ 2,093.75 | \$ 2,093.75 | \$ 25,125.00 |
| \$ 112,758.33 | \$ 112,758.33 | \$ 112,758.33 | \$ 112,758.33 | \$ 112,758.33 | \$ 112,758.33 | \$ 112,758.33 | \$112,758 | \$ 112,758.33 | \$ 112,758.33 | \$ 112,758.33 | \$ 112,758.33 | \#\#\#\#\#\#\#\#\#\#\# |
| \$ 683,784.80 | \$ 683,784.80 | \$ 683,784.80 | \$ 683,784.80 | \$ 683,784.80 | \$ 683,784.80 | \$ 683,784.80 | \$ 683,784.80 | \$ 683,784.80 | \$ 683,784.80 | \$ 683,784.80 | \$ 683,784.80 | \#\#\#\#\#\#\#\#\#\#\# |
| $\begin{gathered} \hline \hline \text { \$ } 683,784.80 \\ \text { \#DIV/O! } \end{gathered}$ | \#\#\#\#\#\#\#\#\#\#\# \#DIV/O! | \#\#\#\#\#\#\#\#\#\#\# \#DIV/O! | \#\#\#\#\#\#\#\#\#\#\# \#DIV/0! | \#\#\#\#\#\#\#\#\#\#\# \#DIV/O! | \#\#\#\#\#\#\#\#\#\#\# \#DIV/O! | \#\#\#\#\#\#\#\#\#\#\# \#DIV/O! | \#\#\#\#\#\#\#\#\#\#\# \#DIV/0! | \#\#\#\#\#\#\#\#\#\#\# \#DIV/0! | \#\#\#\#\#\#\#\#\#\#\# \#DIV/O! | \#\#\#\#\#\#\#\#\#\#\# \#DIV/O! | \#\#\#\#\#\#\#\#\#\#\# \#DIV/O! |  |

Projected Cash Balance Statement
Net change in Cash (F/B)
Begin Cash Balance(F/B)
End Cash Balance (F/B)

| \$ | 5,328.92 | \$ | 5,328.92 | \$ | 5,328.92 | \$ | 5,328.92 | \$ | 5,328.92 | \$ | 5,328.92 | \$ | 5,328.92 | \$ | 5,328.92 | \$ | 5,328.92 | \$ | 5,328.92 | \$ | 5,328.92 | \$ | 5,328.92 | \#\#\#\#\#\#\#\#\#\#\# |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | - | \$ | 5,328.92 |  | 10,657.83 |  | 15,986.75 | \$ | 21,315.66 | \$ | 26,644.58 | \$ | 31,973.49 | \$ | 37,302.41 | \$ | 42,631.32 | \$ | 47,960.24 | \$ | 53,289.15 | \$ | 58,618.07 |  |
| \$ | 5,328.92 | \$ | 10,657.83 | \$ | 15,986.75 | \$ | 21,315.66 | \$ | 26,644.58 | \$ | 31,973.49 | \$ | 37,302.41 | \$ | 42,631.32 | \$ | 47,960.24 | \$ | 53,289.15 | \$ | 58,618.07 | \$ | 63,946.98 | \#\#\#\#\#\#\#\#\#\#\# |

WEIGHTED
2016 Count Day


| Entity Description Data |  |  |  |  |  | Cash | Total Current Assets |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| State | Entity ID | School ID | School/Entity Name (as it appears on Independent Audit) | First Fiscal Year of Operation | Fiscal Year |  |  |
| AZ |  | 078518000 | Legacy Traditional School - Maricopa Legacy Traditional School - Queen Creek | 2009 | 2016 | 2,701,080 | 3,987,466 |
| AZ |  | 118715000 |  | 2010 | 2016 | 830,404 | 1,896,490 |
| AZ |  | 078245000 | Legacy Traditional School - Casa Grande Legacy Traditional School -Northwest Tucson | 2010 | 2016 | 1,636,903 | 4,009,292 |
| AZ |  | 118713000 |  | 2012 | 2016 | 2,579,829 | 5,155,473 |
| AZ |  | 118712000 | Legacy Traditional School -Avondale | 2012 | 2016 | 2,740,658 | 3,774,669 |
| AZ |  | 118711000 | Athlos Traditional Academy Legacy Traditional School -Laveen | 2012 | 2016 | 1,641,165 | 2,811,091 |
| AZ |  | 78215000 |  | 2013 | 2016 | 951,165 | 1,701,655 |
| AZ |  | 078229000 | Legacy Traditional School - Gilbert Legacy Traditional School - Surprise | 2014 | 2016 | 1,310,789 | 2,038,784 |
| AZ |  | 078274000 |  | 2016 | 2016 | 1,558,665 | 1,750,219 |
|  |  |  | CMO |  | 2016 | Proprietary | Proprietary |
|  |  |  |  |  |  |  |  |
| AZ |  | 078518000 | Legacy Traditional School - Maricopa | 2009 | 2015 | 1,555,898 | 2,334,631 |
| AZ |  | 118715000 |  | 2010 | 2015 | 467,784 | 1,632,483 |
| AZ |  | 078245000 | Legacy Traditional School - Queen Creek | 2010 | 2015 | 1,138,551 | 3,430,193 |
| AZ |  | 118713000 | Legacy Traditional School - Casa Grande <br> Legacy Traditional School -Northwest Tucson | 2012 | 2015 | 1,389,037 | 3,687,307 |
| AZ |  | 118712000 | Legacy Traditional School -Avondale | 2012 | 2015 | 1,471,873 | 2,470,613 |
| AZ |  | 118711000 | Athlos Traditional A | 2012 | 2015 | 1,083,076 | 2,319,980 |
| AZ |  | 78215000 | Legacy Traditional School -Laveen Legacy Traditional School - Gilbert | 2013 | 2015 | 441,694 | 1,159,533 |
| AZ |  | 078229000 |  | 2014 | 2015 | 481,430 | 935,622 |
|  |  |  | CMO |  | 2015 | Proprietary | Proprietary |
|  |  |  |  |  |  |  |  |
| AZ |  | 078518000 | Legacy Traditional School - Maricopa | 2009 | 2014 | 617,956 | 1,668,163 |
| AZ |  | 118715000 |  | 2010 | 2014 | 655,780 | 1,732,118 |
| AZ |  | 078245000 | Legacy Traditional School - Queen Creek Legacy Traditional School - Casa Grande | 2010 | 2014 | 877,076 | 3,094,957 |
| AZ |  | 118713000 | Legacy Traditional School -Northwest Tucson | 2012 | 2014 | 852,978 | 3,261,536 |
| AZ |  | 118712000 | Legacy Traditional School -Avondale | 2012 | 2014 | 481,324 | 4,374,827 |
| AZ |  | 118711000 | Athlos Traditional Academy Legacy Traditional School -Laveen Legacy Traditional School - Gilbert | 2012 | 2014 | 842,877 | 2,525,371 |
| AZ |  | 78215000 |  | 2013 | 2014 | 345,982 | 695,401 |
| AZ |  | 078229000 |  | 2014 | 2014 | 451,460 | 579,883 |
|  |  |  | CMO |  | 2014 | Proprietary | Proprietary |
|  |  |  |  |  |  |  |  |
| AZ |  | 078518000 | Legacy Traditional School - Maricopa | 2009 | 2013 | 699,431 | 1,986,543 |
| AZ |  | 118715000 | Legacy Traditional School - Queen Creek | 2010 | 2013 | 879,320 | 3,748,035 |




Independent Audit Data
Non Current Non Current

| Assets | Total Assets | Current Liabilities | Liabilities | Total Liabilities | Net Assets | Funding | Expenditures |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 12,610,152 | 16,597,618 | 1,367,616 | 20,016,642 | 21,384,258 | $(4,786,640)$ | 8,595,531 | 7,452,774 |  |
| 17,165,418 | 19,061,908 | 2,155,769 | 18,604,297 | 20,760,066 | $(1,698,158)$ | 6,938,722 | 6,981,997 |  |
| 15,321,812 | 19,331,104 | 1,273,723 | 16,417,266 | 17,690,989 | 1,640,115 | 7,537,656 | 7,141,875 |  |
| 16,814,308 | 21,969,781 | 1,624,968 | 18,658,528 | 20,283,496 | 1,686,285 | 9,025,770 | 8,276,454 |  |
| 15,496,748 | 19,271,417 | 1,285,272 | 17,540,741 | 18,826,013 | 445,404 | 8,448,575 | 7,581,698 |  |
| 20,111,383 | 22,922,474 | 1,903,570 | 21,763,697 | 23,667,267 | $(744,793)$ | 8,730,411 | 8,647,200 |  |
| 12,417,876 | 14,119,531 | 2,360,491 | 13,228,330 | 15,588,821 | (1,469,290) | 6,256,035 | 6,145,753 |  |
| 19,829,287 | 21,868,071 | 2,553,749 | 20,476,711 | 23,030,460 | $(1,162,389)$ | 7,424,762 | 7,379,082 |  |
| 15,133,257 | 16,883,476 | 789,146 | 15,427,290 | 16,216,436 | 667,040 | 9,013,449 | 7,906,311 |  |
| Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary |  |


| $12,868,020$ | $15,202,651$ | 763,638 | $20,368,410$ | $21,132,048$ | $(5,929,397)$ | $7,599,531$ | $11,997,265$ |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $17,566,849$ | $19,199,332$ | $1,969,856$ | $18,884,359$ | $20,854,215$ | $(1,654,883)$ | $6,181,021$ | $6,472,813$ |  |
| $15,635,497$ | $19,065,690$ | $1,156,334$ | $16,665,022$ | $17,821,356$ | $1,244,334$ | $6,754,923$ | $6,488,619$ |  |
| $17,213,102$ | $20,900,409$ | $1,159,381$ | $18,804,059$ | $19,963,440$ | 936,969 | $7,783,535$ | $7,236,315$ |  |
| $15,861,578$ | $18,332,191$ | $1,076,108$ | $17,677,556$ | $18,753,664$ | $(421,473)$ | $6,776,747$ | $6,641,839$ |  |
| $20,601,611$ | $22,921,591$ | $1,816,158$ | $21,933,437$ | $23,749,595$ | $(828,004)$ | $7,814,572$ | $7,888,098$ |  |
| $12,691,369$ | $13,850,902$ | $2,098,978$ | $13,331,496$ | $15,430,474$ | $(1,579,572)$ | $4,981,128$ | $5,497,385$ |  |
| $17,503,080$ | $18,438,702$ | $2,014,430$ | $20,483,617$ | $22,498,047$ | $(1,208,069)$ | $5,778,957$ | $6,896,509$ |  |
| Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary |  |


| $14,000,487$ | $15,668,650$ | $1,615,313$ | $15,585,000$ | $17,200,313$ | $(1,531,663)$ | $7,410,868$ | $6,981,213$ |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $17,943,501$ | $19,675,619$ | $1,884,684$ | $19,154,026$ | $21,038,710$ | $(1,363,091)$ | $5,879,762$ | $6,272,891$ |  |
| $15,972,566$ | $19,067,523$ | $1,186,495$ | $16,902,998$ | $18,089,493$ | 978,030 | $6,644,963$ | $6,248,072$ |  |
| $16,847,610$ | $20,109,146$ | 925,804 | $18,793,593$ | $19,719,397$ | 389,749 | $7,503,353$ | $7,198,572$ |  |
| $13,761,739$ | $18,136,566$ | $1,025,230$ | $17,667,717$ | $18,692,947$ | $(556,381)$ | $5,362,772$ | $5,507,071$ |  |
| $20,229,471$ | $22,754,842$ | $1,588,089$ | $21,921,231$ | $23,509,320$ | $(754,478)$ | $7,282,488$ | $7,079,851$ |  |
| $13,252,608$ | $13,948,009$ | $1,387,247$ | $13,324,077$ | $14,711,324$ | $(1,063,315)$ | $4,709,758$ | $5,139,718$ |  |
| $17,858,819$ | $18,438,702$ | $1,110,021$ | $17,419,198$ | $18,529,219$ | $(90,517)$ | $5,338,878$ | $5,890,658$ |  |
| Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary |  |


| $14,069,778$ | $16,056,321$ | $2,150,294$ | $15,867,348$ | $18,017,642$ | $(1,961,318)$ | $7,352,507$ | $6,886,138$ |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $15,796,791$ | $19,544,826$ | $1,011,119$ | $19,503,669$ | $20,514,788$ | $(969,962)$ | $5,430,278$ | $5,553,842$ |  |


| $16,293,793$ | $18,609,104$ | 847,336 | $17,180,629$ | $18,027,965$ | 581,139 | $5,926,967$ | $5,981,568$ |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $15,102,398$ | $16,239,511$ | 634,291 | $15,520,252$ | $16,154,543$ | 84,968 | $6,205,980$ | $5,990,782$ |  |
| $11,809,741$ | $12,489,644$ | $7,473,783$ | $12,154,343$ | $19,628,126$ | $(412,082)$ | $4,662,414$ | $4,760,178$ |  |
| $17,240,739$ | $18,193,890$ | $1,448,977$ | $17,702,028$ | $19,151,005$ | $(957,115)$ | $6,482,848$ | $6,494,052$ |  |
| $12,355,990$ | $12,814,575$ | 896,265 | $12,551,665$ | $13,447,930$ | $(633,355)$ | $3,786,764$ | $4,295,478$ |  |
| Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary |  |


|  | $\square$ | - |  |  | $\square$ | - | - |  |
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| Change in Net Assets | Current <br> Ratio | Unrestricted Days <br> Cash | Debt to Asset Ratio | Surplus <br> Margin | Cash Flow | Net Position (Beginning of Year) | Net Position (End of Year) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1,142,757 | 2.915633 | 132.29 | 1.288393 | 13.3\% | 1,145,182 | $(5,929,397)$ | $(4,786,640)$ |
| $(43,275)$ | 0.879728 | 43.41 | 1.089086 | -0.6\% | 362,620 | $(1,654,883)$ | $(1,698,158)$ |
| 395,781 | 3.147695 | 83.66 | 0.915157 | 5.3\% | 498,352 | 1,244,334 | 1,640,115 |
| 749,316 | 3.172661 | 113.77 | 0.923245 | 8.3\% | 1,190,792 | 936,969 | 1,686,285 |
| 866,877 | 2.936864 | 131.94 | 0.976888 | 10.3\% | 1,268,785 | $(421,473)$ | 445,404 |
| 83,211 | 1.476747 | 69.27 | 1.032492 | 1.0\% | 558,089 | $(828,004)$ | (744,793) |
| 110,282 | 0.72089 | 56.49 | 1.104061 | 1.8\% | 509,471 | $(1,579,572)$ | $(1,469,290)$ |
| 45,680 | 0.798349 | 64.84 | 1.053155 | 0.6\% | 829,359 | $(1,208,069)$ | $(1,162,389)$ |
| 1,107,138 | 2.217865 | 71.96 | 0.960492 | 12.3\% | 1,154,562 | $(400,098)$ | 1,107,138 |
| Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary |
|  |  |  |  |  |  |  |  |
| $(4,397,734)$ | 3.057248 | 47.34 | 1.390024 | -57.9\% | 937,942 | $(1,531,663)$ | $(5,929,397)$ |
| $(291,792)$ | 0.828732 | 26.38 | 1.086195 | -4.7\% | $(187,996)$ | $(1,363,091)$ | $(1,654,883)$ |
| 266,304 | 2.966438 | 64.05 | 0.934734 | 3.9\% | 261,475 | 978,030 | 1,244,334 |
| 547,220 | 3.18041 | 70.06 | 0.95517 | 7.0\% | 536,059 | 389,749 | 936,969 |
| 134,908 | 2.295878 | 80.89 | 1.022991 | 2.0\% | 990,549 | $(556,381)$ | $(421,473)$ |
| $(73,526)$ | 1.277411 | 50.12 | 1.036123 | -0.9\% | 240,199 | $(754,478)$ | $(828,004)$ |
| $(516,257)$ | 0.552427 | 29.33 | 1.114041 | -10.4\% | 95,712 | $(1,063,315)$ | $(1,579,572)$ |
| (1,117,552) | 0.46446 | 25.48 | 1.220154 | -19.3\% | 29,970 | $(90,517)$ | $(1,208,069)$ |
| Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary |
|  |  |  |  |  |  |  |  |
| 429,655 | 1.032718 | 32.31 | 1.097753 | 5.8\% | $(81,475)$ | $(1,961,318)$ | $(1,531,663)$ |
| $(393,129)$ | 0.91905 | 38.16 | 1.069278 | -6.7\% | $(223,540)$ | $(969,962)$ | $(1,363,091)$ |
| 396,891 | 2.608487 | 51.24 | 0.948707 | 6.0\% | 200,469 | 581,139 | 978,030 |
| 304,781 | 3.522923 | 43.25 | 0.980618 | 4.1\% | 238,705 | 84,968 | 389,749 |
| $(144,299)$ | 4.267166 | 31.90 | 1.030677 | -2.7\% | 12,328 | $(412,082)$ | $(556,381)$ |
| 202,637 | 1.590195 | 43.45 | 1.033157 | 2.8\% | 170,474 | $(957,115)$ | $(754,478)$ |
| $(429,960)$ | 0.501281 | 24.57 | 1.054726 | -9.1\% | $(1,612)$ | $(633,355)$ | $(1,063,315)$ |
| (551,780) | 0.522407 | 27.97 | 1.004909 | -10.3\% | \#VALUE! | Proprietary | $(90,517)$ |
| Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary |
|  |  |  |  |  |  |  |  |
| 466,369 | 0.923847 | 37.07 | 1.122153 | 6.3\% |  |  |  |
| $(123,564)$ | 3.706819 | 57.79 | 1.049628 | -2.3\% |  |  |  |


|  | $(54,601)$ | 2.732459 | 41.29 | 0.968771 | $-0.9 \%$ |  |  |  |
| :--- | ---: | :---: | ---: | :---: | :---: | :---: | :---: | :---: |
|  | 215,198 | 1.792731 | 37.43 | 0.994768 | $3.5 \%$ |  |  |  |
|  | $(97,764)$ | 0.090972 | 35.96 | 1.571552 | $-2.1 \%$ |  |  |  |
|  | $(11,204)$ | 0.65781 | 37.79 | 1.052606 | $-0.2 \%$ |  |  |  |
|  | $(508,714)$ | 0.511662 | 29.54 | 1.049425 | $-13.4 \%$ |  |  |  |
|  | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary |


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| Charere School Name | Name of Campus (if more than one) | ${ }_{\text {Veared }}^{\text {veared }}$ | $\begin{gathered} \text { Year } \\ \text { ymo } \\ \text { gecenn } \\ \text { memt } \\ \hline \text { Men } \end{gathered}$ | cive | State | Contact Name | lat | ct mail | Contact Phore | horiring Organization | Contat Name | Contact Trie | nitat Email | Ontatp |
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| Legact Tratitional chtool-Maricopa | Maricopa | 209 | 209 | Maricopa | Az | willam fressler | Chiefetademic officer | bilbreseserealegartraditionalorg | (4801727.5438 | Arizon State Bard for Charter Schools | Whitere Chapa | Executive oirector | whitrey.chape | (602) 364.3880 |
| areme | vieen creek | ${ }_{2}^{2010} 20$ |  | Queen creek Casa Cande a | ${ }_{\text {Az }}^{\text {az }}$ | Wwilem fressler | Chief Acadenic oftier |  | (14801270.5388 |  | Whitee chapa |  | Whiteverchae |  |
| Traditional school - -orthwes |  |  |  | orovaley |  | wiliam Bresster | Chief Acasemic offier |  |  | na state Bard for Chateres sh | Whitey C Chas | Executive ireed |  | 处 |
| cotrad |  |  |  | Avondale | Az | Willam Bresster | enic ofiter | ressererelear | 14801270:583 | Arizon State Board for Charters Shools | ney Ch | Executive irector | white | 643380 |
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| Eegay Traditional schol- -Gileet |  | 2014 |  | 6 lib | ${ }_{\text {az }}$ |  |  | bill breselerelelegertraditionalorg |  |  |  |  |  | (662) 364.3080 |
| Shol - |  | 2015 |  | Surpise | ${ }^{\text {a } 2}$ |  |  |  |  |  |  |  |  | (02) 3643380 |


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| Charere School Name | Name of Campus (if more than one) | ${ }_{\text {Veared }}^{\text {veared }}$ | $\begin{gathered} \text { Year } \\ \text { ymo } \\ \text { gecenn } \\ \text { memt } \\ \hline \text { Men } \end{gathered}$ | cive | State | Contact Name | lat | ct mail | Contact Phore | horiring Organization | Contat Name | Contact Trie | nitat Email | Ontatp |
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| Legact Tratitional chtool-Maricopa | Maricopa | 209 | 209 | Maricopa | Az | willam fressler | Chiefetademic officer | bilbreseserealegartraditionalorg | (4801727.5438 | Arizon State Bard for Charter Schools | Whitere Chapa | Executive oirector | whitrey.chape | (602) 364.3880 |
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|  | 18， |  | ${ }_{\text {Eememary }}$ | Canter | ${ }^{2013}$ | ${ }_{\text {in5 }}^{125}$ | ${ }^{3}$ | $\frac{35}{4}$ | ${ }_{\text {16 }}^{16}$ | ${ }_{\substack{67 \\ 20}}$ | ${ }_{12}$ | ${ }_{\text {ci }}^{4}$ |  | ${ }_{\substack{29 \\{ }_{3} \\ \hline}}$ | ${ }_{61}^{7_{6}}$ | ${ }^{23}$ | ${ }^{120}$ | 1 | ${ }_{475}$ |  | $\stackrel{2}{2}$ | ${ }_{4}$ | ${ }_{36}{ }^{36}$ | ${ }_{60}$ | 1 | ${ }^{160}$ | ${ }^{13}$ | ${ }^{27}$ |  | ${ }^{68}$ | 57 |
|  | Hersmom |  | ${ }^{\text {Etemamar }}$ | damer | ${ }_{2013}$ | ${ }_{54}^{54}$ | ${ }_{5}^{5}$ | ${ }_{56}$ | ${ }_{23}^{23}$ | $\stackrel{\substack{40 \\ 147}}{ }$ | ${ }_{14}$ | ${ }_{584}^{58}$ |  | ${ }_{35}^{35}$ | ${ }_{6}^{69}$ | ${ }_{20}^{20}$ | ${ }_{212}^{212}$ | $\bigcirc$ | ¢ |  | ${ }^{\circ}$ | ${ }_{40}^{40}$ | ${ }_{40}^{40}$ | $\stackrel{9}{9}$ | $\bigcirc$ | ${ }_{170}$ | ${ }^{14}$ | ${ }_{21}^{20}$ |  | ${ }_{6}^{6}$ | ${ }_{6}^{68}$ |
|  |  |  |  | $\frac{\text { daner }}{\text { caner }}$ |  |  | ¢ |  | ${ }_{\substack{62 \\ 39}}^{\substack{6}}$ | ${ }_{8}^{86}$ |  | ${ }_{\substack{41 \\ 626}}$ |  | ${ }_{\substack{28 \\ 18}}^{\substack{18}}$ | ${ }_{\substack{68 \\ 51}}^{\text {ct }}$ | ${ }_{285}^{176}$ |  | ！ | ${ }_{6}^{457}$ |  | $\stackrel{4}{3}$ | ${ }_{38}$ | ${ }_{\substack{395 \\ 44 \\ 44}}^{\substack{\text { a }}}$ | ${ }_{\substack{68 \\ 188}}^{\substack{\text { ce }}}$ | $\stackrel{1}{1}$ | ${ }^{113}$ | ${ }^{\frac{8}{3}}$ | ${ }_{\substack{21 \\ 19}}$ |  | ${ }_{\substack{48 \\ 54}}^{4}$ |  |
|  | 78215000 |  | ${ }_{\text {Bememar }}^{\text {Eme }}$ | Cararer |  | ${ }^{174}$ | ， | ${ }^{16}$ | 6 | ${ }_{12}$ | 5 | ${ }^{281}$ |  | ${ }_{3}$ | 51 | ${ }^{111}$ | ${ }^{83}$ | 1 | ${ }^{226}$ |  | $\bigcirc$ | ${ }^{4}$ | ${ }^{19}$ | ${ }^{18}$ | $\bigcirc$ | ${ }^{78}$ | 5 | 11 |  | ${ }_{31}$ | ${ }^{28}$ |
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|  | ， |  |  |  | ${ }_{\substack{2012 \\ 2012}}$ | ${ }^{\frac{212}{212}}$ | $\frac{2}{6}$ | ${ }^{\frac{32}{45}}$ | ${ }_{26}^{24}$ |  | ${ }_{10}^{10}$ | ${ }_{42}^{485}$ |  | ${ }^{19}$ | ${ }_{\substack{78 \\ 68}}$ | ${ }_{\substack{190 \\ 190}}$ |  | － | ${ }_{42}^{48}$ |  | $\stackrel{1}{7}$ | ${ }_{\substack{45 \\ 88}}$ | ${ }_{\substack{39 \\ 361}}$ | s0 <br> 71 <br> 1 | $\bigcirc$ | ${ }^{136}{ }^{136}$ | $\stackrel{8}{12}$ | ${ }^{15}{ }^{16}$ |  | ${ }_{6}^{40}$ | ${ }_{6}^{69}$ |
|  |  | Leaty |  | $\frac{\text { daner }}{\text { darater }}$ |  | ${ }_{\substack{118 \\ 34 \\ 4 \\ \hline}}$ | $\stackrel{2}{4}$ |  |  | ${ }_{9}^{79}$ | 5 |  |  | ${ }^{\frac{21}{33}}$ | ${ }_{6}^{47}$ | ${ }_{\substack{138 \\ 97}}$ | ${ }_{\text {cter }}^{\substack{188 \\ 84}}$ | ！ | ${ }_{\substack{39 \\ \\ 200}}$ |  | ${ }_{5}^{5}$ | ${ }_{\substack{15 \\ 49}}$ |  | ${ }^{62}$ | ！ |  | $\stackrel{2}{7}$ |  |  | ${ }_{36}$ |  |
|  | $1 \mathrm{Hz710000} 4$ | Athlos Traditona A Aasem | ${ }_{\text {Bemenar }}$ |  | $\stackrel{202}{2012}$ | ${ }^{35}$ | ． | 12 | ${ }_{8}$ | ${ }_{32}$ | 5 | $\stackrel{\text { 229 }}{ }$ |  | ${ }_{4}$ | ${ }_{19}$ | ${ }_{89}$ | ${ }_{17}$ | $\bigcirc$ | ${ }^{209}$ |  | $\stackrel{5}{0}$ | ， | ${ }_{15}{ }^{15}$ | ${ }_{6}{ }^{6}$ | $\bigcirc$ |  | 2 | ${ }_{2}$ |  | ${ }_{13}$ | ${ }_{4}{ }^{26}$ |
|  | Orsismonte |  | ${ }^{\text {Ememaravy }}$ | damer | ${ }^{20211}$ | ${ }^{237}$ | $\stackrel{4}{4}$ | ${ }^{55}$ | ${ }_{6} 7$ | ${ }^{136}$ | ${ }^{28}$ | ${ }_{5}^{59}$ |  | ${ }^{75}$ | ${ }_{8}^{82}$ | ${ }^{211}$ | ${ }^{194}$ | 1 | ${ }_{54}^{54}$ |  | ${ }^{15}$ | ${ }^{63}$ | ${ }^{333}$ | ${ }^{92}$ | $\stackrel{1}{1}$ | ${ }^{152}$ | ${ }^{10}$ | ${ }^{22}$ |  | ${ }^{34}$ |  |
|  | 隹 |  |  |  | （ent | ${ }_{\substack{\text { 109 } \\ 165}}^{\text {ces }}$ | $\stackrel{2}{5}$ | ${ }_{\substack{28 \\ 31}}$ | ${ }_{1}^{18}$ | ${ }_{\text {¢ }}^{126}$ | ${ }_{32}$ |  |  | ${ }^{24}$ | ${ }_{\substack{51 \\ 70}}$ | ${ }_{\substack{198 \\ 187}}$ | ${ }^{\frac{127}{127}}$ | $\stackrel{0}{\circ}$ | ${ }_{\substack{36 \\ \hline 16}}^{\substack{6}}$ |  | $\stackrel{4}{6}$ | ${ }_{40}^{20}$ | ${ }_{20}^{240}$ | ${ }_{\substack{42 \\ 51}}$ | $\stackrel{0}{\circ}$ | ${ }_{\substack{10 \\ 100}}$ | ${ }_{6}$ | ${ }^{12}$ |  | ${ }^{\substack{32 \\ 36}}$ | ${ }_{4}^{48}$ |
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in the yellow cells with any additional notes necessary to explain the data
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Please use this space to include any additional information you would like SPCSA to know about the data you are submitting






| Entity Description Data |  |  |  |  |  | Cash | Total Current Assets |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| State | Entity ID | School ID | School/Entity Name (as it appears on Independent Audit) | First Fiscal Year of Operation | Fiscal Year |  |  |
| AZ |  | 078518000 | Legacy Traditional School - Maricopa Legacy Traditional School - Queen Creek | 2009 | 2016 | 2,701,080 | 3,987,466 |
| AZ |  | 118715000 |  | 2010 | 2016 | 830,404 | 1,896,490 |
| AZ |  | 078245000 | Legacy Traditional School - Casa Grande Legacy Traditional School -Northwest Tucson | 2010 | 2016 | 1,636,903 | 4,009,292 |
| AZ |  | 118713000 |  | 2012 | 2016 | 2,579,829 | 5,155,473 |
| AZ |  | 118712000 | Legacy Traditional School -Avondale | 2012 | 2016 | 2,740,658 | 3,774,669 |
| AZ |  | 118711000 | Athlos Traditional Academy Legacy Traditional School -Laveen | 2012 | 2016 | 1,641,165 | 2,811,091 |
| AZ |  | 78215000 |  | 2013 | 2016 | 951,165 | 1,701,655 |
| AZ |  | 078229000 | Legacy Traditional School - Gilbert Legacy Traditional School - Surprise | 2014 | 2016 | 1,310,789 | 2,038,784 |
| AZ |  | 078274000 |  | 2016 | 2016 | 1,558,665 | 1,750,219 |
|  |  |  | CMO |  | 2016 | Proprietary | Proprietary |
|  |  |  |  |  |  |  |  |
| AZ |  | 078518000 | Legacy Traditional School - Maricopa | 2009 | 2015 | 1,555,898 | 2,334,631 |
| AZ |  | 118715000 |  | 2010 | 2015 | 467,784 | 1,632,483 |
| AZ |  | 078245000 | Legacy Traditional School - Queen Creek | 2010 | 2015 | 1,138,551 | 3,430,193 |
| AZ |  | 118713000 | Legacy Traditional School - Casa Grande <br> Legacy Traditional School -Northwest Tucson | 2012 | 2015 | 1,389,037 | 3,687,307 |
| AZ |  | 118712000 | Legacy Traditional School -Avondale | 2012 | 2015 | 1,471,873 | 2,470,613 |
| AZ |  | 118711000 | Athlos Traditional A | 2012 | 2015 | 1,083,076 | 2,319,980 |
| AZ |  | 78215000 | Legacy Traditional School -Laveen Legacy Traditional School - Gilbert | 2013 | 2015 | 441,694 | 1,159,533 |
| AZ |  | 078229000 |  | 2014 | 2015 | 481,430 | 935,622 |
|  |  |  | CMO |  | 2015 | Proprietary | Proprietary |
|  |  |  |  |  |  |  |  |
| AZ |  | 078518000 | Legacy Traditional School - Maricopa | 2009 | 2014 | 617,956 | 1,668,163 |
| AZ |  | 118715000 |  | 2010 | 2014 | 655,780 | 1,732,118 |
| AZ |  | 078245000 | Legacy Traditional School - Queen Creek Legacy Traditional School - Casa Grande | 2010 | 2014 | 877,076 | 3,094,957 |
| AZ |  | 118713000 | Legacy Traditional School -Northwest Tucson | 2012 | 2014 | 852,978 | 3,261,536 |
| AZ |  | 118712000 | Legacy Traditional School -Avondale | 2012 | 2014 | 481,324 | 4,374,827 |
| AZ |  | 118711000 | Athlos Traditional Academy Legacy Traditional School -Laveen Legacy Traditional School - Gilbert | 2012 | 2014 | 842,877 | 2,525,371 |
| AZ |  | 78215000 |  | 2013 | 2014 | 345,982 | 695,401 |
| AZ |  | 078229000 |  | 2014 | 2014 | 451,460 | 579,883 |
|  |  |  | CMO |  | 2014 | Proprietary | Proprietary |
|  |  |  |  |  |  |  |  |
| AZ |  | 078518000 | Legacy Traditional School - Maricopa | 2009 | 2013 | 699,431 | 1,986,543 |
| AZ |  | 118715000 | Legacy Traditional School - Queen Creek | 2010 | 2013 | 879,320 | 3,748,035 |




Independent Audit Data
Non Current Non Current

| Assets | Total Assets | Current Liabilities | Liabilities | Total Liabilities | Net Assets | Funding | Expenditures |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 12,610,152 | 16,597,618 | 1,367,616 | 20,016,642 | 21,384,258 | $(4,786,640)$ | 8,595,531 | 7,452,774 |  |
| 17,165,418 | 19,061,908 | 2,155,769 | 18,604,297 | 20,760,066 | $(1,698,158)$ | 6,938,722 | 6,981,997 |  |
| 15,321,812 | 19,331,104 | 1,273,723 | 16,417,266 | 17,690,989 | 1,640,115 | 7,537,656 | 7,141,875 |  |
| 16,814,308 | 21,969,781 | 1,624,968 | 18,658,528 | 20,283,496 | 1,686,285 | 9,025,770 | 8,276,454 |  |
| 15,496,748 | 19,271,417 | 1,285,272 | 17,540,741 | 18,826,013 | 445,404 | 8,448,575 | 7,581,698 |  |
| 20,111,383 | 22,922,474 | 1,903,570 | 21,763,697 | 23,667,267 | $(744,793)$ | 8,730,411 | 8,647,200 |  |
| 12,417,876 | 14,119,531 | 2,360,491 | 13,228,330 | 15,588,821 | (1,469,290) | 6,256,035 | 6,145,753 |  |
| 19,829,287 | 21,868,071 | 2,553,749 | 20,476,711 | 23,030,460 | $(1,162,389)$ | 7,424,762 | 7,379,082 |  |
| 15,133,257 | 16,883,476 | 789,146 | 15,427,290 | 16,216,436 | 667,040 | 9,013,449 | 7,906,311 |  |
| Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary |  |


| $12,868,020$ | $15,202,651$ | 763,638 | $20,368,410$ | $21,132,048$ | $(5,929,397)$ | $7,599,531$ | $11,997,265$ |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $17,566,849$ | $19,199,332$ | $1,969,856$ | $18,884,359$ | $20,854,215$ | $(1,654,883)$ | $6,181,021$ | $6,472,813$ |  |
| $15,635,497$ | $19,065,690$ | $1,156,334$ | $16,665,022$ | $17,821,356$ | $1,244,334$ | $6,754,923$ | $6,488,619$ |  |
| $17,213,102$ | $20,900,409$ | $1,159,381$ | $18,804,059$ | $19,963,440$ | 936,969 | $7,783,535$ | $7,236,315$ |  |
| $15,861,578$ | $18,332,191$ | $1,076,108$ | $17,677,556$ | $18,753,664$ | $(421,473)$ | $6,776,747$ | $6,641,839$ |  |
| $20,601,611$ | $22,921,591$ | $1,816,158$ | $21,933,437$ | $23,749,595$ | $(828,004)$ | $7,814,572$ | $7,888,098$ |  |
| $12,691,369$ | $13,850,902$ | $2,098,978$ | $13,331,496$ | $15,430,474$ | $(1,579,572)$ | $4,981,128$ | $5,497,385$ |  |
| $17,503,080$ | $18,438,702$ | $2,014,430$ | $20,483,617$ | $22,498,047$ | $(1,208,069)$ | $5,778,957$ | $6,896,509$ |  |
| Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary |  |


| $14,000,487$ | $15,668,650$ | $1,615,313$ | $15,585,000$ | $17,200,313$ | $(1,531,663)$ | $7,410,868$ | $6,981,213$ |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $17,943,501$ | $19,675,619$ | $1,884,684$ | $19,154,026$ | $21,038,710$ | $(1,363,091)$ | $5,879,762$ | $6,272,891$ |  |
| $15,972,566$ | $19,067,523$ | $1,186,495$ | $16,902,998$ | $18,089,493$ | 978,030 | $6,644,963$ | $6,248,072$ |  |
| $16,847,610$ | $20,109,146$ | 925,804 | $18,793,593$ | $19,719,397$ | 389,749 | $7,503,353$ | $7,198,572$ |  |
| $13,761,739$ | $18,136,566$ | $1,025,230$ | $17,667,717$ | $18,692,947$ | $(556,381)$ | $5,362,772$ | $5,507,071$ |  |
| $20,229,471$ | $22,754,842$ | $1,588,089$ | $21,921,231$ | $23,509,320$ | $(754,478)$ | $7,282,488$ | $7,079,851$ |  |
| $13,252,608$ | $13,948,009$ | $1,387,247$ | $13,324,077$ | $14,711,324$ | $(1,063,315)$ | $4,709,758$ | $5,139,718$ |  |
| $17,858,819$ | $18,438,702$ | $1,110,021$ | $17,419,198$ | $18,529,219$ | $(90,517)$ | $5,338,878$ | $5,890,658$ |  |
| Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary |  |


| $14,069,778$ | $16,056,321$ | $2,150,294$ | $15,867,348$ | $18,017,642$ | $(1,961,318)$ | $7,352,507$ | $6,886,138$ |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $15,796,791$ | $19,544,826$ | $1,011,119$ | $19,503,669$ | $20,514,788$ | $(969,962)$ | $5,430,278$ | $5,553,842$ |  |


| $16,293,793$ | $18,609,104$ | 847,336 | $17,180,629$ | $18,027,965$ | 581,139 | $5,926,967$ | $5,981,568$ |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $15,102,398$ | $16,239,511$ | 634,291 | $15,520,252$ | $16,154,543$ | 84,968 | $6,205,980$ | $5,990,782$ |  |
| $11,809,741$ | $12,489,644$ | $7,473,783$ | $12,154,343$ | $19,628,126$ | $(412,082)$ | $4,662,414$ | $4,760,178$ |  |
| $17,240,739$ | $18,193,890$ | $1,448,977$ | $17,702,028$ | $19,151,005$ | $(957,115)$ | $6,482,848$ | $6,494,052$ |  |
| $12,355,990$ | $12,814,575$ | 896,265 | $12,551,665$ | $13,447,930$ | $(633,355)$ | $3,786,764$ | $4,295,478$ |  |
| Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary |  |


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| Change in Net Assets | Current <br> Ratio | Unrestricted Days <br> Cash | Debt to Asset Ratio | Surplus <br> Margin | Cash Flow | Net Position (Beginning of Year) | Net Position (End of Year) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1,142,757 | 2.915633 | 132.29 | 1.288393 | 13.3\% | 1,145,182 | $(5,929,397)$ | $(4,786,640)$ |
| $(43,275)$ | 0.879728 | 43.41 | 1.089086 | -0.6\% | 362,620 | $(1,654,883)$ | $(1,698,158)$ |
| 395,781 | 3.147695 | 83.66 | 0.915157 | 5.3\% | 498,352 | 1,244,334 | 1,640,115 |
| 749,316 | 3.172661 | 113.77 | 0.923245 | 8.3\% | 1,190,792 | 936,969 | 1,686,285 |
| 866,877 | 2.936864 | 131.94 | 0.976888 | 10.3\% | 1,268,785 | $(421,473)$ | 445,404 |
| 83,211 | 1.476747 | 69.27 | 1.032492 | 1.0\% | 558,089 | $(828,004)$ | (744,793) |
| 110,282 | 0.72089 | 56.49 | 1.104061 | 1.8\% | 509,471 | $(1,579,572)$ | $(1,469,290)$ |
| 45,680 | 0.798349 | 64.84 | 1.053155 | 0.6\% | 829,359 | $(1,208,069)$ | $(1,162,389)$ |
| 1,107,138 | 2.217865 | 71.96 | 0.960492 | 12.3\% | 1,154,562 | $(400,098)$ | 1,107,138 |
| Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary |
|  |  |  |  |  |  |  |  |
| $(4,397,734)$ | 3.057248 | 47.34 | 1.390024 | -57.9\% | 937,942 | $(1,531,663)$ | $(5,929,397)$ |
| $(291,792)$ | 0.828732 | 26.38 | 1.086195 | -4.7\% | $(187,996)$ | $(1,363,091)$ | $(1,654,883)$ |
| 266,304 | 2.966438 | 64.05 | 0.934734 | 3.9\% | 261,475 | 978,030 | 1,244,334 |
| 547,220 | 3.18041 | 70.06 | 0.95517 | 7.0\% | 536,059 | 389,749 | 936,969 |
| 134,908 | 2.295878 | 80.89 | 1.022991 | 2.0\% | 990,549 | $(556,381)$ | $(421,473)$ |
| $(73,526)$ | 1.277411 | 50.12 | 1.036123 | -0.9\% | 240,199 | $(754,478)$ | $(828,004)$ |
| $(516,257)$ | 0.552427 | 29.33 | 1.114041 | -10.4\% | 95,712 | $(1,063,315)$ | $(1,579,572)$ |
| (1,117,552) | 0.46446 | 25.48 | 1.220154 | -19.3\% | 29,970 | $(90,517)$ | $(1,208,069)$ |
| Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary |
|  |  |  |  |  |  |  |  |
| 429,655 | 1.032718 | 32.31 | 1.097753 | 5.8\% | $(81,475)$ | $(1,961,318)$ | $(1,531,663)$ |
| $(393,129)$ | 0.91905 | 38.16 | 1.069278 | -6.7\% | $(223,540)$ | $(969,962)$ | $(1,363,091)$ |
| 396,891 | 2.608487 | 51.24 | 0.948707 | 6.0\% | 200,469 | 581,139 | 978,030 |
| 304,781 | 3.522923 | 43.25 | 0.980618 | 4.1\% | 238,705 | 84,968 | 389,749 |
| $(144,299)$ | 4.267166 | 31.90 | 1.030677 | -2.7\% | 12,328 | $(412,082)$ | $(556,381)$ |
| 202,637 | 1.590195 | 43.45 | 1.033157 | 2.8\% | 170,474 | $(957,115)$ | $(754,478)$ |
| $(429,960)$ | 0.501281 | 24.57 | 1.054726 | -9.1\% | $(1,612)$ | $(633,355)$ | $(1,063,315)$ |
| (551,780) | 0.522407 | 27.97 | 1.004909 | -10.3\% | \#VALUE! | Proprietary | $(90,517)$ |
| Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary |
|  |  |  |  |  |  |  |  |
| 466,369 | 0.923847 | 37.07 | 1.122153 | 6.3\% |  |  |  |
| $(123,564)$ | 3.706819 | 57.79 | 1.049628 | -2.3\% |  |  |  |


|  | $(54,601)$ | 2.732459 | 41.29 | 0.968771 | $-0.9 \%$ |  |  |  |
| :--- | ---: | :---: | ---: | :---: | :---: | :---: | :---: | :---: |
|  | 215,198 | 1.792731 | 37.43 | 0.994768 | $3.5 \%$ |  |  |  |
|  | $(97,764)$ | 0.090972 | 35.96 | 1.571552 | $-2.1 \%$ |  |  |  |
|  | $(11,204)$ | 0.65781 | 37.79 | 1.052606 | $-0.2 \%$ |  |  |  |
|  | $(508,714)$ | 0.511662 | 29.54 | 1.049425 | $-13.4 \%$ |  |  |  |
|  | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary | Proprietary |


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in the yellow cells with any additional notes necessary to explain the data
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Please use this space to include any additional information you would like SPCSA to know about the data you are submitting






