

February 15, 2023 State Public Charter School Authority Attn: Rebecca Feiden, Mark Modricin 2080 E. Flamingo Rd. Las Vegas, NV 89119

Please accept our enrollment reduction amendment from Discovery Charter School Sandhill. The purpose of this request is to decrease the Sandhill enrollment cap from 120 to 100 for the remainder of the 2022-2023 school year. Enrollment as of Feb 15, 2023 is 101 and on Oct 1, 2022 (count day) it was 89. In the fall of 2023 the enrollment cap will return to 120. This amendment is being submitted to comply with the current charter between DCS and the SPCSA.

We also, respectfully, ask for a "good cause exemption" for this charter renewal request and application as the timeline deadline was not met. The DCS board members met to discuss the item and requested I seek counsel with the school's attorney to advise and seek clarification. The DCS board voted to approve the amendment on Feb 9, 2023 and we are submitting the amendment in a less than timely manner for the SPCSA staff.

Respectfully,

Triad Wilbourae

Tricia Wilbourne Principal

Flynn Stern

Flynn Stern Board President



| Title | Good Cause of Exemption |
|-------------------------|--|
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STATE PUBLIC CHARTER SCHOOL AUTHORITY



RFA: Reduce in Enrollment in Existing Grade Levels

The SPCSA considers reductions to an approved enrollment cap to be a material change of the charter contract and require approval by the State Public Charter School Authority Board.

Executive Summary

Provide a brief overview of your school, including:

1. Identification of the school, its location(s), enrollment(s)(most recent ADE quarter), brief history, brief description of its board members and key leadership team members

Discovery Charter School has two campuses, one is located on the west side and one is located on the east side. The west side campus is named Hillpointe and the east side campus is Sandhill. The current Sandhill enrollment is 101 and the current ADE is 99. In the past three years, Discovery Charter School has overcome major obstacles to include complete turnover in administration, exiting receivership, \$310,000 in debt and paid in full over 10 months and a 20% increase in enrollment. The reinstituted board has remained cohesive, supportive and has the growth of the school in mind. The school has benefitted from over a million-dollar private grant over the course of three years that has enabled qualified staffing, teacher incentives, updated technology, and a renovated middle school building. The Hillpointe campus is now bonded and owned by Discovery Charter School. Sandhill has been operating in Mt. Olive Lutheran church for the past 4 years and will relocate to 4801 S. Sandhill for Fall 2023.

Leadership

The current six member board consists of President Flynn Stern and Assistant Principal at Pinecrest Academy. Treasurer Chris Crooks, commercial real estate broker. Member Bonnie Flynn Assistant Principal at Pinecrest Academy. Member Emil Pehlivani, attorney and Hillpointe parent. Member Martha Sandoval, Sandhill parent and Jackie Salas, Sandhill parent. The seventh position is currently being vetted and will be filled in February 2023. Other key leadership team members consist of Principal Tricia Wilbourne and Assistant Principal Denise Koch and Part Time administrators Teresa Holden and John Sullivan. 2. Statement and overview of the mission and vision

Discovery Charter School's mission is to promote a safe, nurturing environment which fosters student success through community involvement, progressive educational practices, and innovative use of technology. In addition, we believe all students should discover, all are welcome and all will grow to succeed.

3. A summary explanation of the reasons that the charter school is seeking to make this specific requested change.

Discovery Charter School is seeking this amendment to comply with its current charter enrollment cap of 120. As of 2-14-2023 the enrollment is 101 and is 7 students less of our 10% threshold of 108-132. We are seeking to decrease our enrollment cap to 100 for the remainder of SY 2022-2023. Discovery Charter School will resume the 120 charter enrollment cap in Fall 2023.

4. Specifically identify the key reasons associated with this reduction in your enrollment cap.

To comply with stated charter enrollment cap for the remainder of SY 2022-2023.

Operations and Enrollment

1. Describe the steps the school is taking to respond to the enrollment challenges. Examples may be increased marketing, hiring of personnel dedicated to outreach, or other measures the school is implementing to address under enrollment.

The relocation of the Sandhill campus, canvassing the surrounding neighborhood with marketing information, and outreach to the nearby preschool are a few of the responses for SY 23-24. Currently, Discovery Charter School Sandhill has 31 seats to offer.

2. If the reduction in enrollment will impact staffing, please complete the staffing chart on the budget work book. If the reduction in the cap will not impact staffing, please write no impact below.

NO IMPACT

3. Please complete the enrollment charter with the proposed enrollment changes for the remainder of the charter term. Please feel free to add rows for grades and change columns to fit the charter term.

| Grade Level | Number of Students | | | | | | | | | | | |
|-------------|--------------------|---------|-------|-------|-------|--|--|--|--|--|--|--|
| | 2023-24 | 2024-25 | 2025- | 2026- | 2027- | | | | | | | |
| | | | 26 | 27 | 28 | | | | | | | |
| К | 20 | 20 | 20 | 20 | 20 | | | | | | | |
| 1 | 20 | 20 | 20 | 20 | 20 | | | | | | | |
| 2 | 20 | 20 | 20 | 20 | 20 | | | | | | | |
| 3 | 20 | 20 | 20 | 20 | 20 | | | | | | | |
| 4 | 20 | 20 | 20 | 20 | 20 | | | | | | | |
| 5 | 20 | 20 | 20 | 20 | 20 | | | | | | | |

| | Total | 120 | 120 | 120 | 120 | 120 |
|---|-------|-----|-----|-----|-----|-----|
| • | | | | | | |

Financial

1. Please complete the <u>amendment budget workbook</u> and include as part of you amendment application submission.

We are submitting a budget workbook that relates to our amendment and financials.

2. Provide a budget narrative including a detailed description of assumptions and revenue estimates, including but not limited to the basis for revenue projections, staffing levels, and costs. The narrative should specifically address the degree to which the school budget will rely on variable income (e.g., grants, donations, fundraising, etc.). There is no page limit for the budget narrative. Include the following: A detailed discussion of Per-Pupil Revenue: Use the figures provided in developing your budget assumptions.

We do not anticipate changes to our budget as this amendment only applies to SY 22-23. Our projections are not changing as we are budgeting for 104 students with the anticipation of enrolling within our threshold of 108-132 based on 120 enrollment charter cap.

3. Given current the current enrollment of your school, discuss in detail the school's plans to address the loss of revenues. Please reference the submitted budget as may be appropriate.

There will not be a loss in income.

In addition to the information above, please submit

- 1. The agenda and approved/draft minutes of the meeting in which the governing board of the charter school approved the Request for Amendment.
- 2. A board approved and board chair signed Good Cause Exemption letter along with the amendment application.



Discovery Charter School ("DCS") Financial Report as of December 31, 2022 in the 2023 School Year

Discovery Charter School ("DCS")

2023 School Year

| | | pointe Campus | | | ndhill Campus | | Total Discovery Charter School | | | | | | | |
|--------------------------|--------------|---------------|------|------------|---------------|-------|--------------------------------|--------------|------------------------|--|--|--|--|--|
| | Year-t | o-Date | | Y | ear-to-Date | |] | lear-to-Date | | | | | | |
| Operations | Actual | Budget | % | Actual | Budget | % | Actual | Budget | % | | | | | |
| Enrollees | 394 | 434 | -9% | 89 | 104 | -14% | 483 | 538 | -10% | | | | | |
| Building Capacity | 448 | 448 | 0% | 196 | 196 | 0% | 644 | 644 | 0% | | | | | |
| Availability | 54 | 14 | NM | 107 | 92 | 16% | 161 | 106 | 52% | | | | | |
| % Capacity | 88% | 97% | | 45% | 53% | | 75% | 84% | | | | | | |
| Revenue | | | | | | | | | | | | | | |
| DSA | \$ 1,407,346 | \$ 1,556,810 | -10% | \$ 396,944 | \$ 379,952 | 4% | \$ 1,804,290 | \$ 1,936,762 | -7% | | | | | |
| Grants | 401,165 | 399,751 | 0% | 113,279 | 110,701 | 2% | 514,444 | 510,452 | 1% | | | | | |
| Special Educ. | 40,828 | 32,667 | 25% | 11,516 | 9,214 | 25% | 52,343 | 41,880 | 25% | | | | | |
| DAP | 31,689 | 22,437 | 41% | 7,928 | 6,536 | 21% | 39,617 | 28,973 | 37% | | | | | |
| Other | 226,763 | 686,208 | -67% | 2,632 | 1,359 | 94% | 229,395 | 687,566 | -67% | | | | | |
| Total Revenue | 2,107,791 | 2,697,872 | -22% | 532,299 | 507,762 | 5% | 2,640,090 | 3,205,634 | -18% | | | | | |
| Expenses | | | | | | | | | | | | | | |
| Salaries | 653,417 | 626,876 | 4% | 184,906 | 173,921 | 6% | 838,323 | 800,797 | 5% | | | | | |
| Benefits | 162,357 | 137,959 | 18% | 45,793 | 37,276 | 23% | 208,150 | 175,236 | 19% | | | | | |
| Lease | 1,600 | - | 0% | - | 51,486 | -100% | 1,600 | 51,486 | -97% | | | | | |
| Utilities | 56,454 | 43,389 | 30% | 33,453 | 11,291 | 196% | 89,906 | 54,680 | 64% | | | | | |
| Repairs/Maint | 20,073 | 15,904 | 26% | 957 | 2,484 | -61% | 21,030 | 18,388 | 14% | | | | | |
| Supplies | 12,651 | 12,699 | 0% | 2,495 | 2,904 | -14% | 15,145 | 15,603 | -3% | | | | | |
| Curriculum | 94,633 | 86,486 | 9% | 10,927 | 25,195 | -57% | 105,560 | 111,681 | -5% | | | | | |
| Insurance | 166,188 | 114,762 | 45% | 47,809 | 32,369 | 48% | 213,997 | 147,131 | 45% | | | | | |
| Computers | 61,257 | 45,578 | 34% | 8,085 | 7,486 | 8% | 69,342 | 53,063 | 31% | | | | | |
| Prof. Serv. | 101,686 | 100,771 | 1% | 36,583 | 23,963 | 53% | 138,269 | 124,734 | 11% | | | | | |
| Cleaning Serv. | 19,584 | 15,355 | 28% | 1,713 | 1,982 | -14% | 21,297 | 17,338 | 23% | | | | | |
| DAP Payroll | - | - | 0% | - | - | 0% | - | - | 0% | | | | | |
| Dep & Amort | 131,622 | 152,967 | -14% | 39,908 | 1,815 | NM | 171,529 | 154,782 | 11% | | | | | |
| Interest | 332,762 | 304,127 | 9% | 1,304 | - | 0% | 334,066 | 304,127 | 10% | | | | | |
| Misc. | 97,057 | 5,192 | NM | 3,134 | 1,464 | 114% | 100,191 | 6,656 | $\mathbf{N}\mathbf{M}$ | | | | | |
| Total Expenses | 1,911,340 | 1,662,064 | 15% | 417,066 | 373,638 | 12% | 2,328,405 | 2,035,702 | 14% | | | | | |
| Net Change | 196,451 | 1,035,808 | -81% | 115,233 | 134,124 | -14% | 311,685 | 1,169,932 | -73% | | | | | |
| Adjusted EBITDA | \$ 742,998 | \$ 812,527 | -9% | \$ 156,445 | \$ 135,940 | 15% | \$ 899,443 | \$ 948,466 | -5% | | | | | |
| | | | | | | | | | | | | | | |
| Key Metrics | | | | | | | | | | | | | | |
| Net Margin | 9% | 38% | -76% | 22% | 26% | -18% | 12% | 36% | -68% | | | | | |
| DSA/Enrollee | \$ 3,572 | \$ 3,587 | 0% | \$ 4,460 | \$ 3,653 | 22% | \$ 3,736 | \$ 3,600 | 4% | | | | | |
| Rev/Enrollee | \$ 5,350 | \$ 6,216 | -14% | \$ 5,981 | \$ 4,882 | 23% | \$ 5,466 | \$ 5,958 | -8% | | | | | |
| Exp/Enrollee | \$ 4,851 | \$ 3,830 | 27% | \$ 4,686 | \$ 3,593 | 30% | \$ 4,821 | \$ 3,784 | 27% | | | | | |
| Net Chg./Enr. | \$ 499 | \$ 2,387 | -79% | \$ 1,295 | \$ 1,290 | 0% | \$ 645 | \$ 2,175 | -70% | | | | | |

Discovery Charter School ("DCS")

2023 School Year

| Full Year Activity | | Audited Jun-19 | | Audited Jun-20 | | Audited Jun-21 | | Audited Jun-22 | | Forecast Jun-23 | | Forecast Jun-24 |
|----------------------------|----|-------------------|----|-------------------|----|-------------------|----|-------------------|----|--------------------|----|--------------------|
| Enrollees | | 360 | | 375 | | 449 | | 441 | | 492 | | 531 |
| Building Capacity | | 588 | | 588 | | 588 | | 441 644 | | 492 644 | | 644 |
| · · · | | 228 | | 213 | | 139 | | 203 | | 152 | | 113 |
| Availability % Capacity | | 228 61% | | 213 64% | | 139 76% | | 203 68% | | 152 76% | | 82% |
| Enrollment % Change | | NM | | 4.2% | | 19.7% | | -1.8% | | 11.6% | | 7.9% |
| C | | 1,1,1 | | 1.270 | | 17.170 | | 1.070 | | 11.070 | | 1.570 |
| Revenue | | 2 7 6 9 7 9 | | 2 2 4 7 4 7 7 | | 0.001.410 | | 0.054.000 | | 0 (10 10) | | 4 3 9 9 9 7 4 |
| DSA | \$ | 2,560,359 | \$ | 2,941,675 | \$ | 3,331,412 | \$ | 3,274,023 | \$ | 3,618,120 | \$ | 4,139,254 |
| Grants | | 133,124 | | 43,481 | | 532,503 | | 977,697 | | 881,364 | | 559,412 |
| Special Educ. | | 75,954 | | 1,892 | | 88,008 | | 109,977 | | $104,\!687$ | | 108,961 |
| DAP | | 7,186 | | 46,497 | | 30,201 | | 42,066 | | 83,461 | | 100,153 |
| Other | | 77,896 | | 102,199 | | 10,148 | | 29,001 | | 290,868 | | 103,269 |
| Total Revenue | | 2,854,520 | | 3,135,744 | | 3,992,271 | | 4,432,765 | | 4,978,499 | | 5,011,049 |
| % Growth | | NM | | 9.9% | | 27.3% | | 11.0% | | 12.3% | | 0.7% |
| Expenses | | | | | | | | | | | | |
| Salaries | | 1,521,586 | | 1,529,255 | | $1,\!538,\!104$ | | 1,887,888 | | $2,\!129,\!798$ | | $2,\!108,\!540$ |
| Benefits | | 498,058 | | 695,179 | | 459,079 | | 304,716 | | 507,043 | | 530,073 |
| Lease | | 463,786 | | 420,047 | | 254,663 | | 49,879 | | 1,600 | | 116,035 |
| Utilities | | 101,899 | | 77,987 | | 88,001 | | 109,358 | | 173,578 | | 157,300 |
| Repairs/Maint | | 54,851 | | $24,\!179$ | | 37,826 | | 38,368 | | 36,804 | | 45,709 |
| Supplies | | 51,817 | | 30,486 | | 21,671 | | 32,531 | | 37,677 | | 38,807 |
| Curriculum | | 57,133 | | $52,\!114$ | | 88,516 | | 210,147 | | $136,\!577$ | | 140,063 |
| Insurance | | 150,373 | | 198,290 | | 255,585 | | 226,829 | | 398,688 | | 411,515 |
| Computers | | 29,415 | | 13,710 | | 58,107 | | 27,451 | | 78,282 | | 79,946 |
| Prof. Serv. | | 285,197 | | 93,202 | | 133,250 | | 410,628 | | 240,944 | | 264,631 |
| Cleaning Serv. | | 6,232 | | 14,965 | | 17,116 | | 42,076 | | 42,441 | | 47,221 |
| Dep & Amort | | 2,267 | | 5,535 | | 146,409 | | 471,960 | | 407,536 | | 378,770 |
| Interest | | - | | - | | 267,350 | | 19,672 | | 734,684 | | 822,369 |
| Misc. | | 41 | | 10,221 | | 61,896 | | $22,\!875$ | | $111,\!252$ | | 29,961 |
| Total Expenses | | 3,222,654 | | 3,165,169 | | 3,427,573 | | 3,854,379 | | 5,036,904 | | 5,170,940 |
| % Growth | | NM | | -1.8% | | 8.3% | | 12.5% | | 30.7% | | 2.7% |
| Net Change | \$ | (368, 135) | \$ | (29,425) | \$ | 564,698 | \$ | 578,386 | \$ | (58, 405) | \$ | (159,891) |
| Adjusted EBITDA | | | | | | | | | | | | |
| Net Change | \$ | (368,135) | \$ | (29,425) | \$ | 564,698 | \$ | 578,386 | \$ | (58,405) | \$ | (159,891) |
| Interest | Ŧ | | T | | Ħ | 267,350 | Ħ | 19,672 | f | 734,684 | r. | 822,369 |
| Dep & Amort | | 2,267 | | 5,535 | | 146,409 | | 471,960 | | 407,536 | | 378,770 |
| Non-Operating | | 144,000 | | - | | 34,606 | | | | 82,163 | | - |
| Adjusted EBITDA | \$ | (221,868) | \$ | (23,890) | \$ | 1,013,063 | \$ | 1,070,018 | \$ | 1,165,978 | \$ | 1,041,248 |
| % Growth | Ψ | (221,000) NM | Ψ | (23,870) NM | Ψ | NM | ¥ | 5.6% | Ψ | 9.0% | Ψ | -10.7% |
| | | 1,1,1 | | 1,1,1 | | - , . | | 0.070 | | 2.070 | | , 0 |

Discovery Charter School ("DCS")

2023 School Year

| Statement of Financial Position | - | Audited Jun-19 | | Audited Jun-20 | Audited Jun-21 | Audited Jun-22 | Actual Dec-22 | | Forecast Jun-23 | Forecast Jun-24 |
|---------------------------------|----|-------------------|----|-------------------|-------------------|-------------------|------------------|----|--------------------|--------------------|
| Assets | | | | | | | | | | |
| Cash | \$ | 91,167 | \$ | 130,781 | \$ 630,926 | \$ 491,179 | \$ 14,788,972 | \$ | $2,\!481,\!465$ | \$ 2,465,436 |
| Accounts Receivables | | 75,138 | | 15,408 | 111,753 | 304,403 | 12,440 | | 330,654 | 330,654 |
| Prepaid Expenses | | - | | 8,098 | $54,\!887$ | 51,571 | 83,982 | | 76,531 | 76,531 |
| Fixed Assets, net | | 14,733 | | 25,501 | 6,458,971 | 9,345,227 | 10,317,873 | | 10,101,867 | 9,963,096 |
| Deposits | | 10,522 | | 6,000 | $103,\!495$ | 113,495 | 16,000 | | 16,000 | 16,000 |
| Deferred Outflow | | 962,788 | | 1,069,595 | 824,131 | 1,790,948 | 1,790,948 | | 1,790,948 | 1,790,948 |
| Total Assets | \$ | 1,154,348 | \$ | 1,255,383 | \$ 8,184,163 | \$ 12,096,822 | \$ 27,010,214 | \$ | 14,797,464 | \$ 14,642,665 |
| Liabilities And Equity | | | | | | | | | | |
| Current Liabilities | \$ | 634,965 | \$ | 375,760 | \$ 652,807 | \$ 457,726 | \$ 407,700 | \$ | 400,816 | \$ 405,907 |
| Deferred Lease | | 4,718 | | - | - | - | - | | - | - |
| Deferred Inflows | | $233,\!184$ | | 307,712 | 730,410 | 2,001,492 | 2,001,492 | | 2,001,492 | 2,001,492 |
| Net Pension | | 2,623,690 | | 2,943,546 | 2,324,990 | 1,847,341 | 1,847,341 | | 1,847,341 | 1,847,341 |
| Bond Debt, net | | - | | - | - | - | 23,412,311 | | 11,612,311 | 11,612,311 |
| Capital Lease | | - | | - | 6,280,240 | 8,796,354 | 35,776 | | 0 | 0 |
| Total Liabilities | | 3,496,557 | - | 3,627,018 | 9,988,447 | 13,102,912 | 27,704,620 | | 15,861,959 | 15,867,051 |
| Equity | | (2,342,210) | | (2,371,635) | (1,804,284) | (1,006,090) | (694,406) | | (1,064,495) | (1, 224, 386) |
| Total Liabilities And Equity | \$ | 1,154,348 | \$ | 1,255,383 | \$ 8,184,163 | \$ 12,096,822 | \$ 27,010,214 | \$ | 14,797,464 | \$ 14,642,665 |

Updated as of Dec-22