

**STEVE SISOLAK**  
*Governor*

**STATE OF NEVADA**

**REBECCA FEIDEN**  
*Executive Director*



## **STATE PUBLIC CHARTER SCHOOL AUTHORITY**

**1749 North Stewart Street Suite 40  
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### **Report Required from State Public Charter School Authority (SPCSA), A Charter School Sponsor, Pursuant to NRS 388A.351**

**NRS 388A.351 Annual report by sponsor of charter school. [Effective January 1, 2020.]** On or before February 15 of each year, the sponsor of a charter school shall submit a written report to the Department. The written report must include:

1. For each charter school that it sponsors with a written charter, an evaluation of the progress of each such charter school in achieving the educational goals and objectives of the written charter.

As of submission of this report, all SPCSA-sponsored charter schools have to transitioned to operating under a charter contract. No charter schools in the SPCSA portfolio operate under a written charter agreement.

2. For each charter school that it sponsors with a charter contract, a summary evaluating the academic, financial and organizational performance of the charter school, as measured by the performance indicators, measures and metrics set forth in the performance framework for the charter school.

Schools are evaluated using the Nevada School Performance Framework, SPCSA Academic, Financial, and Organizational Frameworks, and site evaluations. These tools allow the SPCSA to monitor the educational goals and objectives along with monitoring the financial, organizational, and operational effectiveness of each sponsored school. Each year, the SPCSA staff presents to SPCSA Board recommendations regarding NSPF ratings issued in regard to SPCSA-sponsored public charter schools for the preceding school year, including the issuance of Notice of Concern, Notices of Breach, Notices to return schools to Good Standing. The SPCSA also conducts site evaluations of each charter school it sponsors. Site Evaluations allow the SPCSA to assess schools' student achievement, progress to goals, and fulfillment of their mission, vision, and educational program outlined in their charter. Below, you will find the link to the SPCSA's most recent hearing regarding these results its Site Evaluation Handbook. Final charter school site evaluation reports may be made available upon request.

- [Academic Performance Framework results – 2019 – 2020](#)
- [Financial Performance Framework results – 2019 – 2020](#)
- [November 6, 2020 - Organizational Performance Framework results – 2019 – 2020](#)
- [Approved Site Evaluation Handbook](#)

*Please see attachment 1 for the Academic, Organizational, and Financial framework information. Also, please see the 2019/2020 SPCSA Site Evaluation schedule.*

3. An identification of each charter school approved by the sponsor:
  - (a) Which has not opened and the scheduled time for opening, if any;
    - (i) Beacon Academy of Nevada - East campus – Opening Fall 2021
    - (ii) CIVICA Nevada – Opening Fall 2021
    - (iii) Las Vegas Collegiate – Opening Fall 2021 (Authority approved deferral in May 2020)
    - (iv) Nevada State High School – Opening Fall 2021
    - (v) Sage Collegiate – Opening Fall 2021
  - (b) Which is open and in operation;
    - (i) Please see attachment 2 – SPCSA Portfolio
  - (c) Which has transferred sponsorship;
    - (i) No Charter School transferred sponsorship to the SPCSA since the last submission of this report.
  - (d) Whose written charter has been revoked or whose charter contract has been terminated by the sponsor;
    - (i) The SPCSA has not revoked or terminated a written charter or charter contract since the last submission of this report.
  - (e) Whose charter contract has not been renewed by the sponsor; and
    - (i) None since the last submission of this report.
  - (f) Which has voluntarily ceased operation?
    - (i) None since the last submission of this report.
4. A description of the strategic vision of the sponsor for the charter schools that it sponsors and the progress of the sponsor in achieving that vision.

*Please see attachment 3 (SPCSA Strategic Plan) for the question above*

5. A description of the services provided by the sponsor pursuant to a service agreement entered into with the governing body of the charter school pursuant to [NRS 388A.351](#), including an itemized accounting of the actual costs of those services.

*The SPCSA currently does not have any service agreements between it and the governing body of charter schools is sponsors.*

6. The amount of any money from the Federal Government that was distributed to the charter school, any concerns regarding the equity of such distributions and any recommendations on how to improve access to and distribution of money from the Federal Government.

*Please see attachment 4 (Federal Money) for the question above.*

**ATTACHMENT 1**

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**ORGANIZATIONAL  
PERFORMANCE**

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# Organizational Performance Framework

*The Organizational Performance Framework results for the 2019 – 2020 school year were approved by the Authority on November 6, 2020. No schools were issued a Notice at that time*

[2019-2020 Organizational Framework Results - November 6, 2020 SPCSA Board Meeting](#)

[SPCSA Approved Organizational Framework](#)

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# **FINANCIAL FRAMEWORK**

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# FINANCIAL PERFORMANCE

The Financial Performance Framework (FPF) has four near-term and four long-term financial measures used to help measure the financial stability of SPCSA sponsored charter schools. The current version of the Financial Performance Framework was adopted in October 2017 and revised in January of 2019.

The recommended revisions were developed to improve the effectiveness and efficiency of the measurement system and to consider the nuances of schools at different stages of their lifecycle.

They were also designed to address key questions related to financial oversight of public charter schools:

1. Are best practices being followed?
2. What is the financial health of the school?
3. Is there integrity and fidelity in what is being reported to the board?

*This section will be updated based upon any action by the Authority on January 22, 2021.*

[SPCSA Approved Financial Framework](#)

## 2020-2021 SPCSA Site Evaluation Schedule

<u>Month</u>	<u>School</u>	<u>Year of Charter</u>	<u>Locations</u>	<u>DATE OF eval</u>
September	1. Beacon Academy	1	Las Vegas	9/17/2020
	2. Leadership Academy of Nevada	1	Las Vegas	9/10/2020
	3. Pinecrest – Cadence	3	Las Vegas	9/22/2020
	4. Pinecrest – Horizon	3	Las Vegas	9/24/2020
	5. Pinecrest – Inspirada	3	Las Vegas	9/28/2020
	6. Pinecrest – Sloan Canyon	3	Las Vegas	9/21/2020
	7. Pinecrest – St. Rose	3	Las Vegas	9/23/2020
October	1. Nevada Connections	1	Reno	10/19/2020
	2. Honors Academy of Literature	3	Reno	10/1/2020
	3. Legacy – Cadence	4	Las Vegas	10/20/2020
	4. Legacy – North Valley	4	Las Vegas	10/21/2020
	5. Legacy – Southwest	4	Las Vegas	10/22/2020
November	1. Pinecrest Academy of N. Nevada	1	Reno	11/5/2020
	2. Explore Academy	1	Las Vegas	11/17/2020
	3. GALS	1	Las Vegas	11/18/2020
	4. Quest Preparatory	1	Las Vegas	11/19/2020
December	1. Mater Academy – Bonanza	1	Las Vegas	12/2/2020
	2. Mater Academy – East	1	Las Vegas	12/1/2020
	3. Mater Academy – Mountain Vista	1	Las Vegas	12/3/2020
January	1. Nevada Prep	1	Las Vegas	1/12/2020
	2. Nevada Rise	1	Las Vegas	1/14/2020
	3. Futuro	1	Las Vegas	1/25/2020
	4. Democracy Prep	1	Las Vegas	1/26/2020
	5. Founders Academy of Las Vegas	1	Las Vegas	1/27/2020
February	1. American Prep – Rainbow	1	Las Vegas	2/22/2020
	2. American Prep - Durango	1	Las Vegas	2/25/2020
	3. * Tentative SLAM	1	Las Vegas	2/18/2020
March	1. Somerset – Aliante	5	Las Vegas	TBD
	2. Somerset – Lone Mountain	5	Las Vegas	tBD
	3. Somerset – North Las Vegas	5	Las Vegas	TBD
	4. Somerset – Skye Canyon	5	Las Vegas	TBD
	5. Somerset – Sky Pointe	5	Las Vegas	TBD
	6. Somerset – Stephanie	5	Las Vegas	TBD
	7. Somerset – Losee	5	Las Vegas	TBD
April	1. NSHS – Downtown	5	Las Vegas	TBD
	2. NSHS – Henderson #1	5	Las Vegas	TBD
	3. NSHS – Henderson #2	5	Las Vegas	TBD
	4. NSHS – Northwest	5	Las Vegas	TBD
	5. NSHS – Southwest	5	Las Vegas	TBD
	6. NSHS – Summerlin	5	Las Vegas	TBD
	7. NSHS – Sunrise	5	Las Vegas	TBD
	8. NSHS – Meadowwood	5	Reno	TBD



**ATTACHMENT 2**

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STATE OF NEVADA  
STATE PUBLIC CHARTER SCHOOL AUTHORITY

PORTFOLIO SUMMARY

Charter Holder	Campus Name	Address	City, State	District
Alpine Academy	Alpine Academy	605 Boxington, Suite 112	Sparks, NV	Washoe
Amplus	Amplus - Rainbow	7077 W. Patrick Lane (Rainbow)	Las Vegas, NV	Clark
Amplus	Amplus - Durango	8377 W. Patrick Lane (Durango)	Las Vegas, NV	Clark
Beacon Academy of Nevada	Beacon Academy of Nevada - Flamingo	7360 W. Flamingo Road	Las Vegas, NV	Clark
Coral Academy of Science	Coral Academy of Science - Centennial Hills	7951 Deer Springs Way	Las Vegas, NV	Clark
Coral Academy of Science	Coral Academy of Science - Eastgate	7777 Eastgate Road	Henderson, NV	Clark
Coral Academy of Science	Coral Academy of Science - Nellis AFB	107 Stafford Dr.	Las Vegas, NV	Clark
Coral Academy of Science	Coral Academy of Science - Sandy Ridge	1051 Sandy Ridge Avenue	Henderson, NV	Clark
Coral Academy of Science	Coral Academy of Science - Tamarus	8185 Tamarus Street	Las Vegas, NV	Clark
Coral Academy of Science	Coral Academy of Science - Windmill	2150 Windmill Parkway	Henderson, NV	Clark
Democracy Prep	Democracy Prep	1201 W Lake Mead Blvd	Las Vegas, NV	Clark
Discovery Charter School	Discovery Charter School - Hillpointe	8941 Hillpointe Road 8961 Hillpointe Road 8971 Hillpointe Road 8981 Hillpointe Road	Las Vegas, NV	Clark
Discovery Charter School	Discovery Charter School - Sandhill	3975 S. Sandhill Road	Las Vegas, NV	Clark
Doral Academy	Doral Academy - Cactus	9025 W. Cactus Road	Las Vegas, NV	Clark
Doral Academy	Doral Academy - Fire Mesa	2568 Fire Mesa Street	Las Vegas, NV	Clark
Doral Academy	Doral Academy - Red Rock	626 Crossbridge (Elementary Building) 610 Crossbridge (Middle and H.S. Building)	Las Vegas, NV	Clark
Doral Academy	Doral Academy - Saddle	9625 W. Saddle Avenue	Las Vegas, NV	Clark
Doral Academy	Doral Academy - West Pebble	6435 West Pebble	Las Vegas, NV	Clark
Doral Academy of Northern Nevada	Doral Academy of Northern Nevada	3725 Butch Cassidy Dr.	Reno, NV	Washoe
Elko Institute for Academic Achievement	Elko Institute for Academic Achievement	1031 Railroad Street, Suite 107	Elko, NV	Elko
Equipo Academy School	Equipo Academy School	4131 E. Bonanza Road	Las Vegas, NV	Clark
Explore Academy	Explore Academy	4660 N. Rancho Blvd (Temporary, SYE 21)	Las Vegas, NV	Clark
Founders Academy	Founders Academy	5730 West Alexander	Las Vegas, NV	Clark
Freedom Classical Academy	Freedom Classical Academy	777 East Ann Road	Las Vegas, NV	Clark
Futuro Academy	Futuro Academy	920 N Lamb Blvd	Las Vegas, NV	Clark
Girls Athletic Leadership School (GALS)	Girls Athletic Leadership School (GALS)	14500 Maryland Parkway	Las Vegas, NV	Clark
Honors Academy of Literature	Honors Academy of Literature	195 N. Arlington Avenue	Reno, NV	Washoe
Imagine School at Mountain View	Imagine School at Mountain View	6610 Grand Montecito Parkway	Las Vegas, NV	Clark
Leadership Academy of Nevada	Leadership Academy of Nevada	7495 West Azure Drive, Suite 209	Las Vegas, NV	Clark
Learning Bridge Charter School	Learning Bridge Charter School	505 S. Pioche Highway	Ely, NV	White Pine
Legacy Traditional School	Legacy Traditional School - Southwest	7077 W. Wigwam Avenue	Las Vegas, NV	Clark
Legacy Traditional School	Legacy Traditional School - North Valley	5024 Valley Drive	N Las Vegas, NV	Clark
Legacy Traditional School	Legacy Traditional School - Cadence	325 Inflection Street	Henderson, NV	Clark
Mater Academy	Mater Academy of Nevada - Bonanza	4760 East Bonanza Road	Las Vegas, NV	Clark
Mater Academy	Mater Academy of Nevada - East	3900 E Bonanza Rd	Las Vegas, NV	Clark
Mater Academy	Mater Academy of Nevada - Mountain Vista	3445 Mountain Vista Street	Las Vegas, NV	Clark
Mater Academy of Northern Nevada	Mater Academy of Northern Nevada	2680 East 9th Street	Reno, NV	Washoe
Nevada Connections Academy	Nevada Connections Academy	555 Double Eagle Court, Ste. 2000	Reno, NV	Washoe
Nevada Prep	Nevada Prep	2525 Emerson Ave	Las Vegas, NV	Clark
Nevada Rise	Nevada Rise	2525 Emerson Ave	Las Vegas, NV	Clark
Nevada State High School	Nevada State High School - Downtown	300 North 13th Street	Las Vegas, NV	Clark
Nevada State High School	Nevada State High School - Henderson	233 N. Stephanie Street	Henderson, NV	Clark
Nevada State High School	Nevada State High School - Henderson	303 S Water St. Suite 120	Henderson, NV	Clark
Nevada State High School	Nevada State High School - Northwest	7240 W Azure Dr Suite 110	Las Vegas, NV	Clark
Nevada State High School	Nevada State High School - Southwest	7885 West Sunset Road	Las Vegas, NV	Clark
Nevada State High School	Nevada State High School - Summerlin	850 S. Durango Drive, Ste. 100	Las Vegas, NV	Clark
Nevada State High School - Meadowood	Nevada State High School - Meadowood	7530 Longley Lane Suite 103	Reno, NV	Washoe
Nevada State High School - Sunrise	Nevada State High School - Sunrise	2425 North Lamb Boulevard Suite 130	Las Vegas, NV	Clark
Nevada Virtual Academy	Nevada Virtual Academy - Sandhill	4801 S. Sandhill Road	Las Vegas, NV	Clark
Oasis Academy	Oasis Academy	920 W. Williams Street, Suite 100	Fallon, NV	Churchill
Pinecrest Academy of Nevada	Pinecrest Academy of Nevada - Cadence	East Lake Mead Parkway & Burkholder Boulevard	Henderson, NV	Clark
Pinecrest Academy of Nevada	Pinecrest Academy of Nevada - Horizon	1630 S. Boulder Highway	Henderson, NV	Clark
Pinecrest Academy of Nevada	Pinecrest Academy of Nevada - Inspirada	2840 Via Contessa	Henderson, NV	Clark
Pinecrest Academy of Nevada	Pinecrest Academy of Nevada - Sloan Canyon	675 West Dale Ave. ("Sloan Canyon")	Henderson, NV	Clark
Pinecrest Academy of Nevada	Pinecrest Academy of Nevada - St. Rose	1385 East Cactus Avenue	Las Vegas, NV	Clark
Pinecrest Academy of Northern Nevada	Pinecrest Academy of Northern Nevada	1150 Silent Sparrow Dr.	Sparks, NV	Washoe
Quest Academy	Quest Academy - Bridger	1300 Bridger Drive	Las Vegas, NV	Clark
Quest Academy	Quest Academy - Northwest	4025 N. Rancho Drive	Las Vegas, NV	Clark
Quest Academy	Quest Academy - Alexander	7550 W. Alexander Road	Las Vegas, NV	Clark
Signature Preparatory	Signature Preparatory	498 South Boulder High Way	Henderson, NV	Clark
Silver Sands Montessori	Silver Sands Montessori	1841 Whitney Mesa Drive	Henderson, NV	Clark
Somerset Academy of Las Vegas	Somerset Academy - Aliante	6475 Valley Drive	N Las Vegas, NV	Clark
Somerset Academy of Las Vegas	Somerset Academy - Lone Mountain	4491 N. Rainbow Boulevard	Las Vegas, NV	Clark
Somerset Academy of Las Vegas	Somerset Academy - Losee	4650 Losee Road	N Las Vegas, NV	Clark
Somerset Academy of Las Vegas	Somerset Academy - North Las Vegas	385 W. Centennial Parkway	Las Vegas, NV	Clark
Somerset Academy of Las Vegas	Somerset Academy - Skye Canyon	8151 North Shaumber Road	Las Vegas, NV	Clark
Somerset Academy of Las Vegas	Somerset Academy - Sky Pointe	7038 Sky Pointe Drive	Las Vegas, NV	Clark
Somerset Academy of Las Vegas	Somerset Academy - Stephanie	50 N. Stephanie Street	Henderson, NV	Clark
Sports Leadership and Management Academy	Sports Leadership and Management Academy	1095 Fielders Street	Henderson, NV	Clark

**CLOSED CHARTER SCHOOLS**

<b>Charter School</b>	<b>School Year Began Operating</b>	<b>Current Status</b>	<b>Sponsor</b>	<b>Grades Served</b>	<b>Location</b>	<b>Type</b>	<b>Closure Date / Reason</b>
<b>Clark County Team Academy</b>	2004-2005	Closed	Clark County School District	9-12	Las Vegas	Serving primarily at-risk pupils	March 10, 2005; Charter revoked due to poor pupil record keeping; non- implementation of the required automated student information system; and fund deficits.
<b>Gateways to Success</b>	1999-2000	Closed	Churchcill County School District	9-12	Fallon	Serving primarily at-risk pupils	End of 2004-05 School Year; Voluntary closure due to falling enrollments.
<b>Halima Academy</b>	2004-2005	Closed	State Board of Education	9-12	Reno	Serving primarily pregnant/ parenting pupils	End of 2005-06 School Year; Charter revoked due to financial mismanagement, improper record keeping and lack of insurance.
<b>Keystone Academy</b>	1999-2000	Closed	Clark County School District	9-12	Sandy Valley	Serving primarily at-risk pupils	End of 2006-07 school year. Voluntary closure after school district started providing high school services to the Sandy Valley area.
<b>Nevada Leadership Academy</b>	2000-2001	Closed	Washoe County School District	K-8	Sparks	Serving primarily at-risk pupils	August 14, 2003; Charter revoked due to “serious deficiencies” related to teacher licensing, curriculum standards, special education, testing, open meeting law compliance and financial records.
<b>TEAM A</b>	2004-2005	Closed	State Board of Education	9-12	Reno	Serving primarily at-risk pupils	End of 2006-07 school year; Charter revoked due to failure to comply with accounting and fiscal management standards; failure to follow all terms of the written charter; and failure to properly maintain pupil records.
<b>Techworld</b>	2000-2001	Closed	Clark County School District	K-8	Las Vegas	Serving primarily at-risk pupils	December 8, 2000; School ceased operation due to facilities problems; lack of proper insurance; lack of a functioning governing body; and “recall” by the school’s developers of laptops to be used by pupils.

**CLOSED CHARTER SCHOOLS**

<b>Sierra Crest Academy</b>	2004-2005	Closed	Douglas County School District	7-12	Minden	Serving primarily at-risk pupils	2011 - Failure to comply with terms and conditions of the charter.
<b><u>Entrepreneurial-Technical and Engineering Charter High School (ETECHS)</u></b>	2011	Closed	State Board of Education	9-12	Sparks	Serving primarily at-risk pupils	2011 - Charter school closed due to insufficient enrollment.
<b><u>Renaissance Academy</u></b>	2012	Closed	SPCSA	9-12	Virtual/Las Vegas	Virtual	2012 - Voluntary closure due to lack of institutional control
<b><u>Argent Preparatory Academy (Formerly Silver State Charter Schools)</u></b>	2004	Closed	SPCSA	7-12	Carson City	-Blended Learning	2018 - Voluntary Closure
<b><u>Quest Academy - Bridger Campus</u></b>	2007	Closed	SPCSA	K-8	Las Vegas	Brick and Mortar	2018 – Voluntary close due to campus consolidations
<b><u>Quest Academy - Alexander Campus</u></b>	2007	Closed	SPCSA	K	Las Vegas	Brick and Mortar	2019 – Voluntary close due to campus consolidations

**ATTACHMENT 3**

Draft

# 2019-2024 Strategic Plan

Empowering Communities, Inspiring Students



**Nevada State Public  
Charter School  
Authority**

[www.charterschools.nv.gov](http://www.charterschools.nv.gov)

# › INTRODUCTION

With the vision of equitable access to diverse, innovative, and high-quality public schools for students across our state, this Strategic Plan charts the course for the State Public Charter School Authority (SPCSA) through the 2023-2024 school year. Over the next five years, the SPCSA will work in coordination with district, state and community partners to accelerate positive change for education in Nevada. As detailed within the Plan, the SPCSA has defined three overarching goals to realize this positive change:

- Provide Families with Access to High-Quality Schools
- Ensure that every SPCSA student succeeds - including those from historically underserved student groups
- Increase the diversity of students served by SPCSA schools

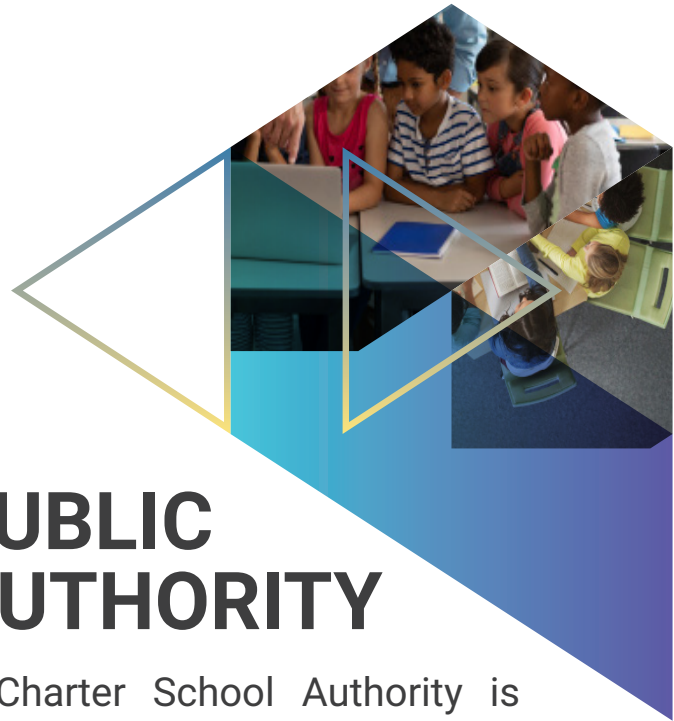
While the Strategic Plan sets the direction for the SPCSA over the coming years, there are several other guiding documents that are critical to the implementation of this plan. As outlined below, the Academic and Demographic Needs Assessment and Growth Management Plan were developed in tandem with the Strategic plan. The SPCSA will utilize these guiding documents as tools to support the implementation of the Strategic Plan.

**Academic and Demographic Needs Assessment:** The Needs Assessment provides an assessment of demographic information of pupils, the academic needs of pupils and the needs of any pupils who are at risk of dropping out of school within Nevada. Going forward, when the SPCSA evaluates applications for new public charter schools, the staff and board will consider the degree to which the application aligns to at least one of the needs identified in the Needs Assessment. The Needs Assessment will be updated annually to reflect the most recent data available along with changes to the Nevada educational landscape.

**Growth Management Plan:** The Growth Management Plan outlines the current performance of SPCSA-Sponsored schools, goals and plans for growth over the next five years, and proposed initiatives and actions to achieve the stated goals. Combined with regular communication with local school districts and the Nevada Department of Education, this Plan provides for increased transparency about the future of public charter schools in Nevada.

Throughout the development of the Needs Assessment, Growth Management Plan and Strategic Plan, the SPCSA engaged with many stakeholders from across the education landscape. We are grateful for the input and feedback provided by local school districts, the Nevada Department of Education, local municipalities and education leaders across our state.

Going Forward, the SPCSA will revisit the Strategic Plan annually to report on progress and, as needed, refine the Plan to ensure we remain on track to realizing the mission and vision. Through our work in sponsoring high-quality public charter schools, we aim to empower communities and inspire students.



## › ABOUT THE STATE PUBLIC CHARTER SCHOOL AUTHORITY

Created in 2011, Nevada’s State Public Charter School Authority is a governmental agency of the state of Nevada and a statewide charter school sponsor. The SPCSA authorizes public charter schools across the state and is responsible for oversight and monitoring of those schools to ensure positive academic outcomes for students and strong stewardship of public dollars.

**As defined in Nevada Revised Statute, the purpose of the State Public Charter School Authority is to:**

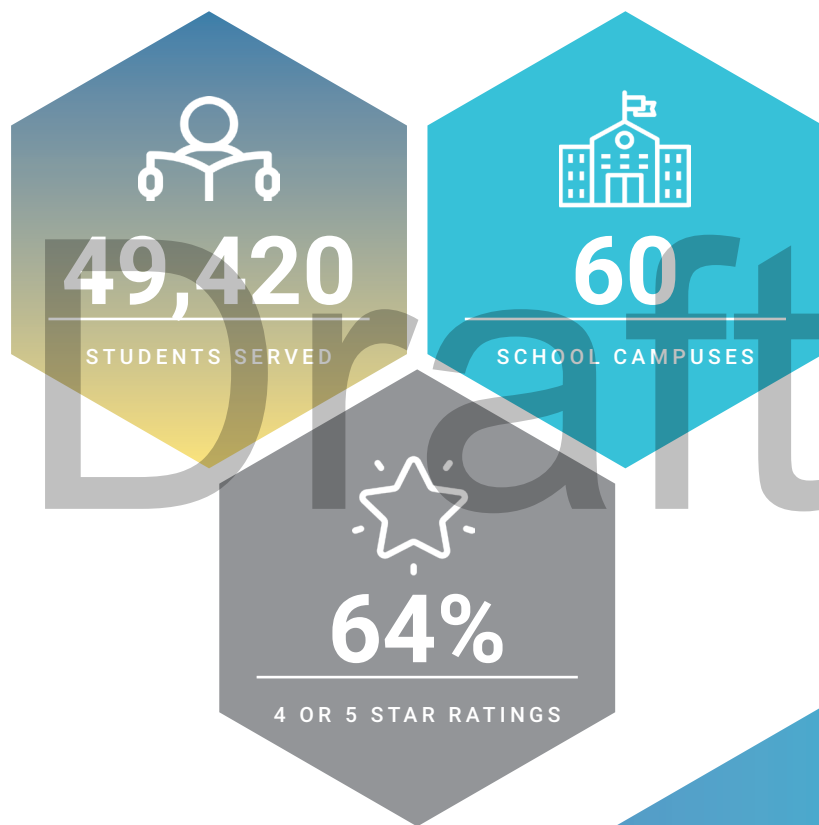
- Authorize charter schools of high-quality throughout this state with the goal of expanding the opportunities for pupils in this state, including, without limitation, pupils who are at risk.
- Provide oversight to the charter schools that it sponsors to ensure that those charter schools maintain high educational and operational standards, preserve autonomy and safeguard the interests of pupils and the community.
- Serve as a model of the best practices in sponsoring charter schools and foster a climate in this state in which all high-quality charter schools, regardless of sponsor, can flourish.

**(NRS 388A.150)**



# › HIGHLIGHTS

The State Public Charter School Authority is comprised of the Authority Board and twenty employees. There are currently sixty SPCSA-sponsored charter school campuses that combine to serve 49,420 students. In addition to three virtual school programs that serve students statewide, the SPCSA sponsors schools that are located across five of Nevada's counties: Churchill, Clark, Elko, Washoe and White Pine.





## › VISION & MISSION

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### **VISION**

Equitable access to diverse, innovative, and high-quality public schools for every Nevada student.

### **MISSION**

The SPCSA sponsors, supports, and oversees dynamic and responsive public charter schools that prepare all students for academic, social, and economic success.

The following pages describe the values, goals and strategies that will set the SPCSA on a course to realize the vision and mission.

# › VALUES

## **STUDENT FOCUSED**

We put what is best for students at the center of our work and honor the critical role that families play in student success.

## **EXCELLENCE THROUGH IMPROVEMENT**

We establish clear, high expectations and constantly seek growth for ourselves and foster improvement for our schools.

## **TRANSPARENCY**

We promote transparent and open communication and make school performance data accessible to all stakeholders.

## **ACCOUNTABLE AUTONOMY**

We provide our charter schools with the autonomy to innovate in the best interests of students while holding them accountable for academic results, financial performance, and legal compliance, so that students, families, and taxpayers can be confident in the quality of the schools we sponsor.

## **EQUITY & DIVERSITY**

We are committed to ensuring equitable access for students from all backgrounds and value the voices of all members of our community.

## **LEADERSHIP**

We earn the public's trust by holding our agency to the highest standards and investing in our growth and development.



## › GOAL 1

### Provide Families with Access to High Quality Schools

The SPCSA aims for all sponsored schools to meet academic, organizational and financial performance standards. Five-year goals:

- Improve upon existing strong performance on the Nevada School Performance Framework (NSPF) by achieving 70% four-star or better, 83% three-star or better, no more than 17% two-star, and less than 4% one star.\*
- Schools demonstrate strong organizational and financial performance with 95% rated as meeting standards on the SPCSA Organizational and Financial Performance Frameworks.

\*Excludes schools rated on the Alternative Performance Framework



## › GOAL 2

### Ensure That Every SPCSA Student Succeeds - Including Those From Historically Underserved Student Groups

The SPCSA aims for all sponsored schools to demonstrate strong academic growth, high levels of proficiency and on-time graduation across all student groups, including historically underserved student groups. Five-year goals:

- Increase the percent of schools that demonstrate, for each student group, a median student growth percentile on the 3rd-8th grade state Math and English Language Arts (ELA) assessments that exceeds the respective group's Nevada median student growth percentile.
- For each student group, surpass respective Nevada proficiency rates on the state Math and ELA assessments.
- For each student group, surpass respective Nevada 4-year graduation rates.

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## › GOAL 3

### **Increase the diversity of students served by SPCSA schools**

The SPCSA aims for sponsored schools to serve a population of students that is representative of the state with regard to race/ethnicity and additional student groups. Five-year goals:

- By the 2021-22 school year and thereafter, in newly created SPCSA-sponsored public charter school seats (new schools, new campuses, and expansion of existing schools), enroll English Learners, Students Eligible for Free or Reduced-Price Lunch, and Students with Disabilities at rates that are greater than or equal to the respective Nevada enrollment rates.^
- While continuing to serve currently enrolled students, in vacant seats at existing SPCSA-sponsored schools, enroll English Learners, Students Eligible for Free or Reduced-Price Lunch, and Students with Disabilities at rates that are greater than or equal to the respective Nevada enrollment rates.^

^Applies to SPCSA-sponsored schools on the aggregate level, and not on the individual school level

## › STRATEGIES

### PROACTIVE OVERSIGHT

Conduct ongoing oversight and engagement with SPCSA-sponsored schools and their boards to clarify performance and compliance expectations, provide transparency about successes and failures, and take swift action when either performance or compliance fall short

### STRATEGIC GROWTH

Clarify standards (performance, growth, etc) for SPCSA-sponsored charter schools wishing to expand. Within the context of the SPCSA Needs Assessment and Growth Management plan, work with community leaders to synthesize and communicate local educational needs to encourage new school applications that are responsive to local communities.

### EXPANDED SUPPORT

In collaboration with the Nevada Department of Education, expand the services, supports, resources, and technical assistance that the SPCSA provides to schools as a Local Educational Agency to help schools better meet the needs of students from all backgrounds.

### RECOGNIZE PROGRESS

Encourage operational and proposed SPCSA-sponsored schools to increase diversity by facilitating the dissemination of best practices and reward schools that show strong academic results with students from historically underserved student groups (streamlined amendment, expedited and extended term renewal, etc.).

## › KEY INITIATIVES

### PROACTIVE OVERSIGHT

- Conduct regular site evaluations of SPCSA-sponsored schools with feedback provided to schools in, at minimum, years one, three and five of the school's contract.
- Communicate regularly with boards of SPCSA-sponsored charter schools regarding their performance and compliance against the SPCSA Performance Framework, including engaging directly with boards and leaders of schools that are struggling.
- Codify expectations for strong governance and training for charter school board members.
- Conduct proactive monitoring of recruitment and enrollment practices for English Learners, Students Eligible for Free or Reduced-Price Lunch, and Students with Disabilities.

### STRATEGIC GROWTH

- Clarify standards for various types of expansions including new campuses, additional grade levels, and additional students in existing grade levels.
- Refine new school application process by aligning it to national best practices for rigorous application reviews and incorporate new strategic priorities, such as the SPCSA Needs Assessment and Growth Management Plan.
- Develop a process for regular community engagement, including input for possible revisions to the SPCSA Needs Assessment and Growth Management Plan.
- Provide avenues for prospective new school applicants to develop a thorough understanding of the SPCSA Needs Assessment and Growth Management Plan.

## › KEY INITIATIVES (CONTINUED)

### EXPANDED SUPPORT



- Collaborate with the NDE to establish a detailed, shared understanding of the SPCSA's roles and responsibilities as an LEA (e.g. grants, monitoring, technical assistance) and refine the budget and staffing model for the SPCSA to fulfill LEA responsibilities.
- Formalize approach and procedures for school support visits, including aligning with state and federal grant monitoring.
- Streamline state and federal grant implementation to enable timely, accurate and efficient distribution of funds.
- Provide proactive training to schools that is differentiated to address school context and is aligned to fiscal and implementation requirements for federal and state programs.
- Codify expectations and improve practices for two-way communication between the SPCSA and its key stakeholders - including the NDE and SPCSA-sponsored schools - to ensure that all parties have timely access to accurate information.

### RECOGNIZE PROGRESS



- Develop a streamlined amendment process for schools that achieve clearly defined, high standards for performance and compliance.
- Develop an expedited renewal process (in alignment with NAC 388A.415) and extended renewal term options (in alignment with SB 451 from the 2019 Legislative Session) for schools that meet clearly defined, high standards for performance and compliance.
- Highlight schools that are outpacing the state in providing a high-quality educational option for students that have been historically underserved and facilitate dissemination of their best practices.
- Ensure that data related to the academic performance and social emotional indicators of student groups are accessible to stakeholders.



## › Glossary of Terms

- **Alternative Performance Framework (APF):** An accountability system established by the state that is supplemental to the NSPF and designed to highlight qualifying schools who serve high-needs populations; at least 75% of the students enrolled in a qualifying school must meet criteria specific to the school's mission.
- **English Learners (EL):** Students who are unable to communicate fluently or learn effectively in English, who typically require specialized or modified instruction in both the English language and in their academic courses. Previously referred to as LEP.
- **Financial Performance Framework:** As required in NRS 388A.273, performance indicators, measures, and metrics related to the financial condition and sustainability of the charter school.
- **Free and Reduced-Price Lunch (FRL):** Students who are from households that qualify by income to receive free or reduced-price lunch at their school.
- **Graduation Rate:** The rate at which 9th graders graduate by the end of the 12th grade (the number of students who graduate in four years with a regular high school diploma divided by the number of students who form the adjusted cohort for the graduating class).
- **Growth Management Plan:** As required in Assembly Bill 462 (2019), a plan to manage the growth of charter schools in this state.
- **Local Educational Agency (LEA):** As defined in 34 CFR § 303.23, a Local Educational Agency is "a public board of education or other public authority legally constituted within a state for either administrative control or direction of, or to perform a service function for, public elementary schools or secondary schools in a city, county, township, school district, or other political subdivision of a state, or for a combination of school districts or counties as are recognized in a state as an administrative agency for its public elementary schools or secondary schools."
- **Median Growth Percentile (MGP):** MGPs are determined by identifying the median student growth percentile (SGP) for the students at each school level; MGP Measures within the NSPF elementary and middle school rating systems evaluate a school's median SGP in Math and ELA.
- **Needs Assessment:** As required in Assembly Bill 462 (2019), an evaluation of demographic information of pupils, the academic needs of pupils, and the needs of any pupils who are at risk of dropping out of school in this state.
- **Nevada School Performance Framework (NSPF):** The Nevada school rating system, where each public school in the state is issued an annual index score and star rating from 1-5 based on that school's performance on specific Measures.
- **Organizational Performance Framework:** As required in NRS 388A.273, performance indicators, measures, and metrics related to the performance of the governing body of the charter school, including, compliance with the terms and conditions of the charter contract and the applicable statutes and regulations.

# › APPENDIX: FIVE YEAR GOALS

## Goal 1: Provide Families with Access to High-Quality Schools

The SPCSA aims for all sponsored schools to meet academic, organizational and financial performance standards. Five-year goals:

- a. Improve upon existing strong performance on the Nevada School Performance Framework (NSPF) by achieving 70% four-star or better, 83% three-star or better, no more than 17% two-star, and less than 4% one star (excluding Alternative Performance Framework Schools).

Star Rating	Current (2018-2019)	2023-2024
4+ Star	64%	70%
3+ Star	78%	83%
2 Star	20%	<17%
1 Star	2%	<4%

- b. Schools demonstrate strong organizational and financial performance with 95% rated as meeting standards on the SPCSA Organizational and Financial Performance Frameworks.

	2023-2024
Meeting Standards on Organizational Framework	95%
Meeting Standards on Financial Framework	95%

## Goal 2: Ensure that every SPCSA student succeeds - including those from historically underserved student groups

The SPCSA aims for all sponsored schools to demonstrate strong academic growth, high levels of proficiency and on-time graduation across all student groups, including historically underserved student groups. Five-year goals:

- a. Increase the percent of schools that demonstrate, for each student group, a median student growth percentile on the 3rd-8th grade state Math and English Language Arts (ELA) assessments that exceeds the respective group’s Nevada median student growth percentile.

Math Growth				
	Statewide ES Math MGP	Statewide MS Math MGP	Current % at or above state MGP (2018-19)	% at or above state MGP 2023-2024
American Indian/Alaska Native	50	48	N/A (no schools above N=10)	56.00%
Asian	60	60	51.30%	58.80%
Black/African American	44	45	73.70%	79.70%
Hispanic/Latino	49	48	67.90%	72.9.%
Pacific Islander	52	53	57.10%	64.60%
Two or More Races	51	49	64.80%	72.30%
White/Caucasian	54	50	67.90%	72.9.%
Special Education	44	45	73.20%	78.20%
English Learners	48	47	66.70%	71.70%
Free/Reduced-Price Lunch	49	47	72.50%	77.50%

ELA Growth				
	Statewide ES ELA MGP	Statewide MS ELA MGP	Current % at or above state MGP (2018-19)	% at or above state MGP 2023-2024
American Indian/Alaska Native	47	47	N/A (no schools above N=10)	56.00%
Asian	59	57	64.10%	71.60%
Black/African American	45	46	54.50%	61.90%
Hispanic/Latino	51	48	64.20%	71.70%
Pacific Islander	49	50	71.40%	76.40%
Two or More Races	51	50	56.40%	63.90%
White/Caucasian	53	50	64.10%	71.60%
Special Education	43	46	58.90%	66.40%
English Learners	48	48	63.30%	70.80%
Free/Reduced-Price Lunch	49	48	62.50%	70.00%

b. For each student group, surpass respective Nevada proficiency rates on the state Math and ELA assessments.

Smarter Balanced, Grades 3-8				
		Current SPCSA Proficiency (2018-19)	Current Statewide Proficiency (2018-19)	2023-2024
American Indian/Alaska Native	Math	35.60%	21.30%	Greater than or equal to Statewide %
	ELA	63.30%	32.50%	
Asian	Math	70.90%	64.40%	Greater than or equal to Statewide %
	ELA	78.20%	70.80%	
Black/African American	Math	27.50%	18.70%	Greater than or equal to Statewide %
	ELA	40.60%	30.10%	
Hispanic/Latino	Math	37.80%	28.90%	Greater than or equal to Statewide %
	ELA	50.80%	40.60%	
Pacific Islander	Math	46.70%	37.60%	Greater than or equal to Statewide %
	ELA	57.20%	47.90%	
Two or More Races	Math	53.20%	44.00%	Greater than or equal to Statewide %
	ELA	65.20%	56.60%	
White/Caucasian	Math	56.9%	50.70%	Greater than or equal to Statewide %
	ELA	67.40%	61.00%	
Special Education	Math	19.80%	10.80%	Greater than or equal to Statewide %
	ELA	23.60%	13.40%	
English Learners	Math	23.60%	14.60%	Greater than or equal to Statewide %
	ELA	26.10%	15.80%	
Free/Reduced-Price Lunch	Math	34.00%	28.40%	Greater than or equal to Statewide %
	ELA	46.10%	39.20%	

ACT, Grade 11				
		Current SPCSA Proficiency (2018-19)	Current Statewide Proficiency (2018-19)	2023-2024
American Indian/Alaska Native	Math	10.00%	16.10%	Greater than or equal to Statewide %
	ELA	40.00%	35.10%	
Asian	Math	51.40%	50.70%	Greater than or equal to Statewide %
	ELA	70.10%	69.40%	
Black/African American	Math	6.60%	8.00%	Greater than or equal to Statewide %
	ELA	33.90%	26.10%	
Hispanic/Latino	Math	18.20%	15.60%	Greater than or equal to Statewide %
	ELA	46.10%	34.80%	
Pacific Islander	Math	15.40%	20.40%	Greater than or equal to Statewide %
	ELA	50.00%	44.70%	
Two or More Races	Math	25.20%	30.80%	Greater than or equal to Statewide %
	ELA	62.60%	57.80%	
White/Caucasian	Math	31.60%	37.90%	Greater than or equal to Statewide %
	ELA	59.50%	62.10%	
Special Education	Math	5.60%	3.10%	Greater than or equal to Statewide %
	ELA	18.10%	8.90%	
English Learners	Math	0.00%	1.30%	Greater than or equal to Statewide %
	ELA	9.50%	4.30%	
Free/Reduced-Price Lunch	Math	14.00%	15.60%	Greater than or equal to Statewide %
	ELA	41.10%	34.60%	

c. For each student group, surpass respective Nevada 4-year graduation rates.

	Current SPCSA Graduation Rate (Class of 2018)	Current Statewide Graduation Rate (Class of 2018)	Class of 2024
American Indian/Alaska Native	63.60%	79.80%	Greater than or equal to Statewide %
Asian	82.90%	94.10%	Greater than or equal to Statewide %
Black/African American	59.60%	71.50%	Greater than or equal to Statewide %
Hispanic/Latino	69.00%	82.30%	Greater than or equal to Statewide %
Pacific Islander	63.30%	84.30%	Greater than or equal to Statewide %
Two or More Races	68.90%	83.20%	Greater than or equal to Statewide %
White/Caucasian	71.90%	86.00%	Greater than or equal to Statewide %
Special Education	61.80%	66.00%	Greater than or equal to Statewide %
English Learners	68.40%	76.00%	Greater than or equal to Statewide %
Free/Reduced-Price Lunch	65.10%	80.50%	Greater than or equal to Statewide %

### Goal 3: Increase the diversity of students served by SPCSA schools

The SPCSA aims for sponsored schools to serve a population of students that is representative of the state with regard to race/ethnicity and additional student groups. Five-year goals:

- a. By the 2021-22 school year and thereafter, in newly created SPCSA-sponsored public charter school seats (new schools, new campuses, and expansion of existing schools), enroll English Learners, Students Eligible for Free or Reduced-Price Lunch, and Students with Disabilities at rates that are greater than or equal to the respective Nevada enrollment rates (applies to SPCSA-sponsored schools on an aggregate level, and not on the individual school level).

	Current SPCSA Enrollment (2019-20)	Current Statewide Enrollment (2019-20)	2021-22 and subsequent years
FRL	36.30%	65.30%	Enrollment in new seats is at a rate that is greater than or equal to Statewide %
EL	6.90%	14.10%	Enrollment in new seats is at a rate that is greater than or equal to Statewide %
IEP	9.40%	12.60%	Enrollment in new seats is at a rate that is greater than or equal to Statewide %

b. While continuing to serve currently enrolled students, in vacant seats at existing SPCSA-sponsored schools, enroll English Learners, Students Eligible for Free or Reduced-Price Lunch, and Students with Disabilities at a rate that is greater than or equal to the respective Nevada enrollment rates (applies to SPCSA-sponsored schools at an aggregate level, and not on the individual school level).

	Current SPCSA Enrollment (2019-20)	Current Statewide Enrollment (2019-20)	2023-2024
FRL	36.30%	65.30%	Enrollment in new seats is at a rate that is greater than or equal to Statewide %
EL	6.90%	14.10%	Enrollment in new seats is at a rate that is greater than or equal to Statewide %
IEP	9.40%	12.60%	Enrollment in new seats is at a rate that is greater than or equal to Statewide %





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**ATTACHMENT 4**

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**Federal Funding Dispersed To SPCSA Sponsored  
Charter Schools in SFY 2020**

**Special Education - Early Childhood**

<u>School</u>	<u>Amount</u>
CORAL ACADEMY OF SCIENCE	4,163.71
MATER ACADEMY OF NEVADA	18,685.14
<b>Total</b>	<b><u><u>22,848.85</u></u></b>

**Special Education - Part B**

<u>School</u>	<u>Amount</u>
ALPINE ACADEMY	36,681.17
AMPLUS ACADEMY	85,465.92
BEACON ACADEMY OF NEVADA	81,838.97
CORAL ACADEMY OF SCIENCE	217,903.87
DISCOVERY CHARTER SCHOOL	1,891.79
DORAL ACADEMY OF NEVADA	509,704.61
DORAL ACADEMY OF NORTHERN NEVADA	104,556.20
ELKO INSTITUTE FOR ACADEMIC	64,975.17
EQUIPO ACADEMY	8,470.75
FOUNDERS ACADEMY OF LAS VEGAS	47,083.63
FREEDOM CLASSICAL ACADEMY	144,161.26
HONORS ACADEMY OF LITERATURE	29,390.03
IMAGINE SCHOOL AT MOUNTAIN	121,679.40
LEADERSHIP ACADEMY OF NEVADA	17,571.26
LEARNING BRIDGE A CHARTER	23,536.29
LEGACY TRADITIONAL SCHOOL	166,251.03
MATER ACADEMY OF NEVADA	177,672.49
MATER ACADEMY OF NORTHERN NEVADA	68,804.77
NEVADA CONNECTIONS ACADEMY	301,644.42
NEVADA STATE HIGH SCHOOL	7,038.37
NEVADA STATE HIGH SCHOOL AT SUNRISE	1,005.48
NEVADA VIRTUAL ACADEMY	187,892.53
OASIS ACADEMY	103,008.65
PINECREST ACADEMY OF NEVADA	449,493.38
QUEST ACADEMY CHARTER SCHOOL	38,578.33
SILVER SANDS MONTESSORI	23,986.39
SLAM ACADEMY OF NEVADA	84,662.08
SOMERSET ACADEMY OF LAS VEGAS	961,356.26
<b>Total</b>	<b><u><u>4,066,304.50</u></u></b>

**Title I**

<b><u>School</u></b>	<b><u>Amount</u></b>
BEACON ACADEMY OF NEVADA	473,123.49
DORAL ACADEMY OF NEVADA	330.00
EQUIPO ACADEMY	399,242.02
MATER ACADEMY OF NEVADA	1,516,601.16
MATER ACADEMY OF NORTHERN NEVADA	353,214.32
NEVADA CONNECTIONS ACADEMY	1,328,003.84
NEVADA STATE HIGH SCHOOL	121,294.02
NEVADA STATE HIGH SCHOOL AT MEADOWWOOD	8,715.14
NEVADA STATE HIGH SCHOOL AT SUNRISE	18,884.00
NEVADA VIRTUAL ACADEMY	762,943.43
PINECREST ACADEMY OF NEVADA	1,386.52
QUEST ACADEMY CHARTER SCHOOL	245,127.88
SIGNATURE PREPARATORY INC	260,735.45
SLAM ACADEMY OF NEVADA	484,031.92
SOMERSET ACADEMY OF LAS VEGAS	534,316.34
<b>Total</b>	<b><u><u>6,507,949.53</u></u></b>

**Title II**

<b><u>School</u></b>	<b><u>Amount</u></b>
AMPLUS ACADEMY	31,676.72
BEACON ACADEMY OF NEVADA	24,999.69
CORAL ACADEMY OF SCIENCE	19,619.97
DISCOVERY CHARTER SCHOOL	300.00
DORAL ACADEMY OF NEVADA	93,013.79
DORAL ACADEMY OF NORTHERN NEVADA	7,085.00
ELKO INSTITUTE FOR ACADEMIC	6,395.40
EQUIPO ACADEMY	67,367.83
FOUNDERS ACADEMY OF LAS VEGAS	14,713.07
FREEDOM CLASSICAL ACADEMY	13,215.53
HONORS ACADEMY OF LITERATURE	4,504.74
IMAGINE SCHOOL AT MOUNTAIN	1,680.00
LEADERSHIP ACADEMY OF NEVADA	5,297.94
LEARNING BRIDGE A CHARTER	3,266.15
LEGACY TRADITIONAL SCHOOL	11,937.70
MATER ACADEMY OF NEVADA	118,066.26
MATER ACADEMY OF NORTHERN NEVADA	18,026.47
NEVADA CONNECTIONS ACADEMY	260,913.47
NEVADA STATE HIGH SCHOOL	26,950.94
NEVADA STATE HIGH SCHOOL AT MEADOWWOOD	1,180.55
NEVADA STATE HIGH SCHOOL AT SUNRISE	2,426.04

NEVADA VIRTUAL ACADEMY	46,978.67
OASIS ACADEMY	31,868.14
PINECREST ACADEMY OF NEVADA	166,433.27
QUEST ACADEMY CHARTER SCHOOL	32,531.43
SILVER SANDS MONTESSORI	7,392.50
SLAM ACADEMY OF NEVADA	28,440.06
SOMERSET ACADEMY OF LAS VEGAS	172,612.02
<b>Total</b>	<b><u><u>1,218,893.35</u></u></b>

### Title III - Limited English Proficient

<u>School</u>	<u>Amount</u>
BEACON ACADEMY OF NEVADA	6,733.13
EQUIPO ACADEMY	23,477.45
FREEDOM CLASSICAL ACADEMY	12,660.00
IMAGINE SCHOOL AT MOUNTAIN	1,082.46
MATER ACADEMY OF NEVADA	113,736.12
MATER ACADEMY OF NORTHERN NEVADA	8,508.24
NEVADA STATE HIGH SCHOOL AT SUNRISE	508.16
QUEST ACADEMY CHARTER SCHOOL	719.98
SLAM ACADEMY OF NEVADA	12,312.81
<b>Total</b>	<b><u><u>179,738.35</u></u></b>

### Title III - Immigrant

<u>School</u>	<u>Amount</u>
FREEDOM CLASSICAL ACADEMY	657.22
IMAGINE SCHOOL AT MOUNTAIN	675.44
MATER ACADEMY OF NEVADA	4,959.28
SLAM ACADEMY OF NEVADA	1,928.77
<b>Total</b>	<b><u><u>8,220.71</u></u></b>

### Title IV

<u>School</u>	<u>Amount</u>
AMPLUS ACADEMY	15,831.00
BEACON ACADEMY OF NEVADA	24,300.00
FREEDOM CLASSICAL ACADEMY	6,837.36
MATER ACADEMY OF NEVADA	38,559.83
MATER ACADEMY OF NORTHERN NEVADA	790.00
NEVADA CONNECTIONS ACADEMY	18,182.30

SLAM ACADEMY OF NEVADA	3,878.54
SOMERSET ACADEMY OF LAS VEGAS	9,051.13
<b>Total</b>	<b><u>117,430.16</u></b>

**ESSER**

<u>School</u>	<u>Amount</u>
BEACON ACADEMY OF NEVADA	34,857.33
CORAL ACADEMY OF SCIENCE	118,999.70
FOUNDERS ACADEMY OF LAS VEGAS	26,340.89
HONORS ACADEMY OF LITERATURE	18,699.18
MATER ACADEMY OF NEVADA	56,875.81
NEVADA VIRTUAL ACADEMY	17,142.55
QUEST ACADEMY CHARTER SCHOOL	46,097.85
<b>Total</b>	<b><u>319,013.31</u></b>

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